

WEST YORKSHIRE INVESTMENT STRATEGY

~~BUILDING A BETTER WEST YORKSHIRE~~

**A BRIGHTER WEST YORKSHIRE THAT WORKS FOR
ALL**

1 April 2021 – 31 March 2024

Annual Review July 2023

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1 Introduction

1.1 About the West Yorkshire Investment Strategy

This is the Investment Strategy for the West Yorkshire Combined Authority (Combined Authority). The West Yorkshire Investment Strategy (WYIS) sets out the arrangements by which the Combined Authority will direct and make decisions about funding contained within the Single Investment Fund over a defined investment period. It explains the Combined Authority’s key investment priorities and the criteria against which any schemes will be evaluated to ensure strategic fit. The priorities within the WYIS have been informed by the **West Yorkshire Plan**.

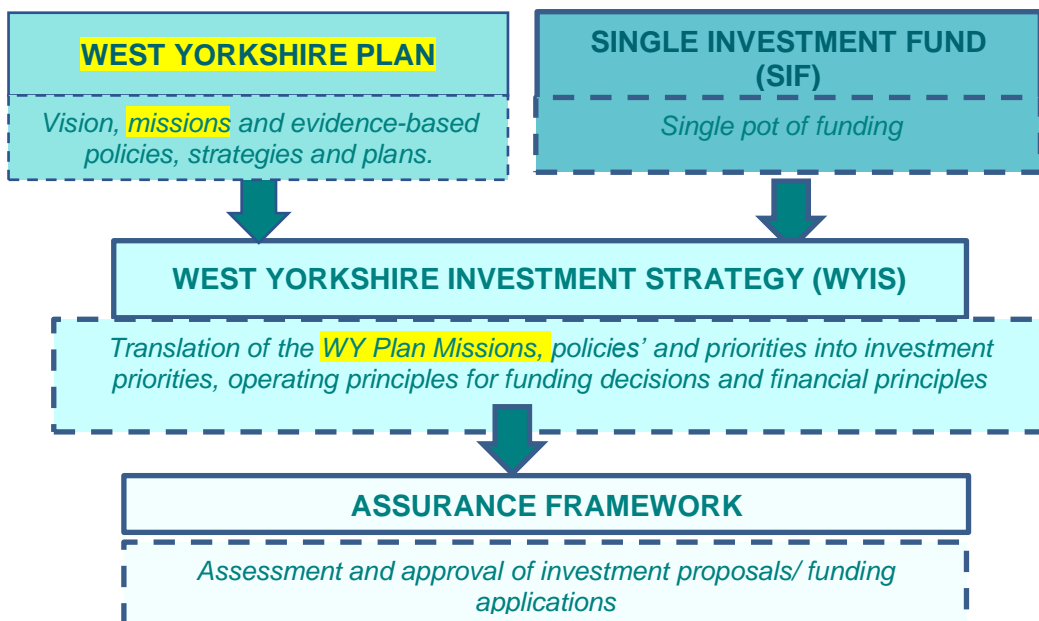
The WYIS also sets out the approach to delivery, identifying the role of the Combined Authority in maximising the benefits of future investment and how investment decisions are made through its, Government approved, Assurance Framework. **A Financial Strategy is being finalised**, which will set out how schemes will be funded, spending plans and financial rules.

The investment period for the current West Yorkshire Investment Strategy (WYIS) is April 2021 to March 2024.

The Combined Authority works in collaboration and partnership with the five local authorities in West Yorkshire to agree the investment priorities which in turn will deliver the outcomes set out in this document to benefit and grow the region.

As an Accountable Body for large sums of public money the Combined Authority is required to ensure that it invests its funding well and will enter into funding agreements with any party that it provides funding to, including the local authorities.

The diagram below shows the high-level process, which is explained further in the sections of this document which follow.



1.2 Updating the West Yorkshire Investment Strategy

The Investment Strategy will be reviewed annually to take account of changing local and national circumstances, integrate new funding and investment opportunities and determine the best use of our resources to maximise potential.

1.3 Our place - West Yorkshire

The West Yorkshire Combined Authority was established in 2014 to bring together local councils and businesses to champion the region's interests nationally and internationally, securing investment from Government and other sources to drive the economy forward, by carrying out economic regeneration and development functions as well as acting as the local transport authority for West Yorkshire.

In March 2020, the West Yorkshire councils and the Combined Authority agreed a "minded to" devolution deal with Government. The deal detailed £1.8bn of Government investment (including £1.14bn over 30 years), to be subject to local influence and decision-making, enabling spend on local priorities, together with a range of new devolved functions.

The election of the first West Yorkshire Mayor, Tracy Brabin followed in May 2021.

The work of the West Yorkshire Combined Authority covers the West Yorkshire authority areas of **Bradford, Calderdale, Kirklees, Leeds and Wakefield.**



West Yorkshire is key to re-balancing the national economy and enabling the North of England to 'level up' and contribute fully to, and benefit from, national economic growth. Located at the heart of the Northern Powerhouse, with an economy larger than that of several European countries, all our cities and towns have distinctive strengths built from their communities, heritage, character, industries and cultural assets. The unique mix of places, people and businesses within the region, are vital to our long-term success.

It should be noted that some of the programmes and schemes managed by the

Combined Authority cover a broader geography than West Yorkshire. Collaboration with wider partners continues to be important, however the main focus of this investment strategy is supporting outcomes and investment within West Yorkshire.

2 West Yorkshire Plan

In May 2023, the Combined Authority agreed to formally adopt the West Yorkshire Plan as the overarching strategic framework for the region.

The West Yorkshire Plan sets out a shared vision, narrative, and ambitions for the region. The purpose of the West Yorkshire Plan is to:

- Explain who West Yorkshire is and what we want to achieve
- Set the trajectory for the longer-term up to 2040
- Ensure that government and wider local and national stakeholders are clear on the priorities and ambitions of the region
- Ensure that all regional partners speak with one strong voice

The WY Plan includes five missions, that are aspirational and represent long term ambitions for West Yorkshire. State of the Region reporting will continue to provide the monitoring framework underpinning the West Yorkshire Plan targets and wider policies and strategies of the Combined Authority.

The WY Plan strengthens our existing policy framework which includes a suite of policies and strategies aligned to areas of delivery.

Our vision for West Yorkshire is

A brighter West Yorkshire - a place that works for all. An engine room of ideas and creativity, where anyone can make a home.

Five missions have been set to achieve this:

Mission One: A **prosperous** West Yorkshire – an inclusive economy with well paid jobs

Mission Two: A **happy** West Yorkshire – great places and healthy communities

Mission Three: A **well-connected** West Yorkshire - a strong transport system

Mission Four: A **sustainable** West Yorkshire – making lives greener

Mission Five: A **safe** West Yorkshire – a region where everyone can flourish.

All our policies and strategies work toward meeting at least one of these missions.

For full details of the policies, strategies and missions within the West Yorkshire Plan, please click [here](#).

The Combined Authority publishes an annual State of the Region report, which reviews of the performance of West Yorkshire against key socio-economic and environmental indicators, the reports are available [here](#).

The report provides a stock take of where West Yorkshire currently stands, using a

basket of headline indicators developed as part of the **West Yorkshire Plan**. It highlights areas of strength and positive trends in the local economy but also flags key issues and challenges that are priorities for future action.

The report aims to provide a balanced and objective view of economic performance in the region and gives some insight into the difference being made through the combined action of all partners in West Yorkshire.

3 The Single Investment Fund (SIF)

The West Yorkshire Devolution Deal requires the Combined Authority to create a fully devolved funding programme covering all budgets for devolved functions.

The Single Investment Fund (SIF) has been designed to ensure it supports delivery of the Combined Authority's strategic objectives and provides an opportunity to create a 'single pot' which brings together the Combined Authority's funding, including legacy and new funding streams secured as part of the devolution agreement. The aim is to give greater local freedom and flexibility over how to prioritise investments to fully realise the region's ambitions.

The 'Single Pot' approach to funding is a significant fiscal agreement in devolution deals which consolidates funding lines and reduces ring-fences. This pot will comprise a flexible, multi-year settlement providing the West Yorkshire Combined Authority with the freedom to deliver its growth priorities, including the ability to re-direct funding to reflect changing priorities, whilst upholding its statutory duties.

The SIF will consequently be the key funding tool for West Yorkshire. It will support the long-term delivery of the strategic priorities in the **West Yorkshire Plan**.

The Single Investment Fund will provide resources to the region to help reduce spatial and social inequalities which exist within the region. This will be crucial to enabling the region to thrive and be successful.

West Yorkshire Combined Authority, and its partner councils will work together to develop an investment strategy which will help realise the potential of every place and every person, building on their unique strengths, spreading opportunities for individuals and businesses, and celebrating every city and town within the region.

Through investing in our physical assets (infrastructure and housing), human capital (skills and health), intangible capital (ideas and innovations), financial capital (business finance), social capital community and trust), and institutional capital (through strong local leadership) place inequalities and the economic gap between areas will reduce and eventually close. The Combined Authority, in collaboration with the five councils, will strive to prioritise investments that contribute towards this reduction.

3.1 Resources of the SIF

The SIF brings together Combined Authority funding streams including legacy and new funding streams secured as part of the devolution agreement. It includes a flexible, multi-year settlement providing the Combined Authority with the freedom to deliver its priorities for transformational change, including the ability to re-direct funding to reflect changing priorities, whilst upholding its statutory duties.

The design of the SIF recognises the different levels of funding flexibility which will need to be taken into consideration in terms of their usage, for example some funding streams are ring-fenced for a set purpose but have flexibility in deployment. The funding included in the SIF is included in Appendix 1 **shows the current key funding**

streams but will be updated as new funding is secured. Future external capital and revenue funding is expected to be added over time.

3.2 Funding Principles

Unless a strategic purpose or funder conditions over-ride, the funding within the SIF:

- shall not be fully committed in the early years and will be guided by the WYIS. However, consideration to medium term investment will be undertaken to manage inflationary impact.
- will provide development funding, subject to Combined Authority approval, for programme or project pipeline development to Decision Point 2 of the Assurance Framework.
- must be used for investment that provide benefits / outputs solely within the West Yorkshire boundary, unless other external / sub regional funding is received.
- where it generates a return on investment, all financial returns from the investment (e.g., loan capital, interest earned, other capital receipts, equity etc.) must be returned to the SIF for future investment. Though some of these returns may need to be ring-fenced for strategic purposes if defined as such in the original funder conditions.
- where possible, should be aligned or replaced by other funding streams to aggregate spending power and release money back into the SIF for further investment.
- shall generally be used where there are no other means of funding the identified priorities.

3.3 SIF limitations

No funds designated through this Investment Strategy can be used to support the Combined Authority or local authorities' existing statutory services.

~~In order to coordinate the extent to which possible SIF and non-SIF sources are used to maximise their beneficial impact in the region, the Investment Strategy shall also be relevant to funding sources that relate to but are not formally part of the SIF, for example European Structural and Investment Funds (ESIF) and its successor programme, the UK Shared Prosperity Fund – which will have a separate investment strategy and approval process.~~

Funds received by the Combined Authority for onward investment into projects are rarely unrestricted. Each source carries its own requirements and restrictions, typically covering their availability, match funding and economic objectives. Furthermore, funding is usually split between “capital” and “revenue”, with a clear indication of their purpose. This will be carefully managed whilst taking a holistic view of the resources available to the area to help support its economic ambitions.

3.3 Securing additional resources

The SIF only includes funds that are under the control of the Combined Authority. In addition, a wide range of public sector funding opportunities are and will be available over the investment period.

The scale of our ambition for growth and the challenges that need to be addressed to realise our vision will consequently require additional funding. Funding will, in some cases, have the potential to enable development works to progress and to provide a local contribution alongside national funding.

Our plan is to continue to work with Government over the coming years to identify shared priorities and interventions that can enhance the use of our local resources to achieve transformational change in West Yorkshire.

The Combined Authority will seek to influence the allocation of national funding and will submit proposals, where appropriate, to unlock further funds. Local partners will also be encouraged to ensure other available resources are maximised, used as leverage alongside the Combined Authority resources.

4 West Yorkshire Investment Strategy

The purpose of the West Yorkshire Investment Strategy (WYIS) is to direct investment and development activity in the short to medium term. The investment period is April 2021 to March 2024. It is designed to provide a sound basis for taking investment decisions and ensure that investments are most effectively targeted at interventions and opportunities that deliver the transformational change required and address the wider strategic aims of the Combined Authority. It is important to do so in a way that maximises value for money and provides different kinds of return to the SIF.

One of the Combined Authority's long-term objectives is to tackle market failures present in the local economy, and to do so in ways that drive inclusive growth, tackle the region's Climate Emergency and create greater opportunities for our communities and people. Intervention in these 'failures', to robustly understand the needs to communities and meet gaps in current provision, is predicated on the presence of a strategic plan to achieve market sustainability in an inclusive way and on the specific intervention's contribution to the WYIS investment priorities. ~~Only those funding proposals which have robust evidence of need and address market failure will be supported.~~ Proposals are subject to the Assurance Framework.

4.1 Operating principles

Section 5 sets out the transformational investments that the Combined Authority will commit resources to, the process required to make those investment decisions over the investment period and the criteria that will be used to select and prioritise schemes. This section sets out the operating principles that underpin the priorities and direct the SIF funding.

It is not expected that an undue burden will be imposed on scheme promoters but that the process will provide a means to improve and provide robust decision-making based on a clear set of evidence-based investment priorities.

The Combined Authority will strive to be agile, creative and "mode agnostic", to fund the most effective delivery of our objectives without favouring any one type of intervention.

These principles are not based on the principle of an equal share across priorities or geographies. Places and priorities are expected to benefit in different ways and at different times over the investment period. Investments with the highest potential contribution to the Combined Authority's targeted objectives and outcomes will be supported.

In addition, selection of schemes will be driven by those which support inclusive growth, our climate emergency ambitions, drive social value, tackle market failure, maximise value for money and provide different kinds of return to the SIF.

The SIF funding is guided by the funder of last resort principle, therefore a clear strategic case for public investment must be demonstrated.

As identified above the SIF comprises funding from multiple sources. This section does not seek to describe each source in detail or the potential operating parameters

of each funding stream, but rather to identify the principles which the Combined Authority will observe to guide the finances of the SIF and ensure that the financial model supports the delivery of the wider objectives of the strategy, independently of the funding source.

4.1.1 Risk and Portfolio Management

Risk will be managed in line with HM Treasury 'Orange Book' Guidance on the Principles and Concepts of Risk.

The Combined Authority recognises that effective risk management is an integral part of good corporate governance and as such should be a part of everyday management processes. The Combined Authority is committed to ensuring the robust management of risk, and as such a corporate risk management strategy is in place to set out a consistent approach to all risk management activities undertaken throughout the organisation. This includes the Combined Authority's risk appetite statement, which is based on risk category. The Risk Management Strategy can be found [here](#).

4.1.2 Funding products

In order to maximise the resources available to the Combined Authority and its partners, a range of funding products will be considered including, but not exclusively, grant funding, first loss instruments, guarantees, debt (whether senior, junior, corporate or other), quasi-equity, equity and other risk sharing instruments in any combination it considers optimal.

Where the Combined Authority provides non-repayable and sub-commercial funding it will be provided at the lowest level needed to catalyse a scheme. It shall provide commercially priced funds in an amount that reflects the availability of funding, risk and return objectives, and portfolio performance.

Commercial funding where provided will seek to maximise economic and social benefit for the region with any surplus reinvested for public good.

Investment considerations will also be explored where there is a clear case to show that public investment is justified in order to address market failure but also where there is an opportunity to explore areas, where a market failure may not be evident, but where a return on investment can be generated and/or where innovative investments lead to an opportunity which in turn will benefit the region.

Funding will be used, where appropriate, by the Combined Authority to influence the scale of a scheme, timing and operation as required, seeking to optimise its outputs. It will seek to provide gap funding when deploying its funds on a principle of 'funder of last resort' and/ or where the gap funding may unlock schemes to the wider benefit of the region.

4.1.3 Ability to lever in additional funds

Given the range of investment priorities as described in the six investment priority areas in section 5, available funding could be spent many times over. The ability of partners to therefore submit funding proposals which can lever in additional funds or

can be matched against other sources of funding is encouraged, accepting that not all interventions or places will have access to match funding but may be equally (or more) strategically important and warrant investment.

4.1.4 Underwriting

Investment proposals will be appraised in line with the Assurance Framework, and the Government's Treasury Green Book and benefit cost analysis approach.

The Combined Authority shall adopt a risk-based approach in which it undertakes a comprehensive but proportionate appraisal of both the scheme and the financial request of the SIF, as described in the Assurance Framework. Any offer of underwriting will reflect the risk and return (always in compliance with **Subsidy Control** legislation), taking into account the Combined Authority's financial position and availability of resources, the outputs available through the proposed scheme and the risks to their realisation, plus externalities.

Where appropriate, the Combined Authority shall structure its funding to allocate and mitigate risks to scheme sponsors, funders, users and stakeholders and shall use its own funding to accept a portion of these risks. In structuring its financial commitments, it will have regard to additionality, value for money, scale of impact, outputs and the financial sustainability of the resources.

4.1.5 Borrowing

The Combined Authority will use its funding, including prudential borrowing, where appropriate. The Combined Authority has powers to borrow money for transport purposes and, following a change in legislation in early 2022, also has powers to borrow money for non-transport functions.

All borrowing must be undertaken in line with legislative requirements including Local Government Act 2003, CIPFA Code of Practice and Prudential Code, DLUHC guidance and affordability.

The Combined Authority is required to set a treasury management strategy that sets out how the organisation's borrowing, investments and cash flows and its banking, and money market and capital market transactions are managed.

4.1.6 Co-investment

Co-investing may be considered by the Combined Authority where investable propositions will significantly contribute to the priorities of the region. In all circumstances the Combined Authority will adhere to its own underwriting and approval standards and protocols.

The Combined Authority may participate in financing opportunities led by related and third parties. Third parties may include private investors, enterprises and developers, and voluntary sector organisations.

4.1.7 Generating a Financial Return

As the SIF will be a key funding tool within West Yorkshire, supporting the delivery of the Combined Authority's strategic priorities, over time there will be an aim to generate a financial return. This is not expected to be on all schemes, only as appropriate and considered. The portion of non-recyclable funding will be driven down over time as SIF takes receipt of other funding and as set out in 4.1.2 above..

4.1.8 Over - programming

Based on past experience, there is a likelihood that schemes slip in delivery. The Combined Authority will prudently over-programme its commitments by up to 10%, where appropriate, in order to maximise the use of funds and the outputs to be achieved.

5 Investment Priorities

The Combined Authority has identified transformational Investment Priorities which it will commit resources to, subject to the detailed consideration, appraisal and approval of business cases. The Investment Priorities will support the delivery of the West Yorkshire Mayor's pledges, tackle the challenges we face and drive growth in line with the vision outlined in the West Yorkshire Plan.

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Given the scale of economic challenge arising out of the aftermath of the pandemic and the subsequent cost of living and cost of doing business crises an element of sequencing and prioritisation has been undertaken to ensure that our investment priorities support projects and/or programmes which will unlock transformational change, specifically schemes that will enable individuals and businesses to respond to challenges presented by the current cost of living and doing business crises.

These crises present substantial challenges to West Yorkshire, compounding the after-effects of the pandemic. High energy costs and rapidly rising food prices, together with increasing interest rates are squeezing household budgets, with the greatest impact being felt by disadvantaged households. This is reflected in rates of fuel poverty and food poverty that are much higher in West Yorkshire than nationally.

The impact of high inflation and interest rates on households' disposable income has direct implications for business, weighing down on consumption-reliant sectors such as recreation, accommodation and food and drink venues. Liquidations in these sectors have increased relative to the overall West Yorkshire business base. West Yorkshire also has a large number of energy intensive businesses, partly reflecting its strong reliance on the manufacturing sector, many of which are not eligible for support under the government's two-tier arrangements.

In the wake of the pandemic West Yorkshire has seen a reduction in labour market

participation among older people, largely due to increases in long-term sickness. In combination with a labour market that remains tight due to high levels of vacancies and low unemployment business faces recruitment challenges that further add to their costs.

The Investment Priorities are not intended to be an exhaustive list of activity, as new opportunities will arise over the investment period of the strategy. It does, however, identify the key activity which is needed to drive economic recovery across West Yorkshire and is therefore deserving of investment.

5.1 Introduction to the Investment Priorities

The core objective is to invest in schemes with the highest potential contribution to the Combined Authority's objectives, the West Yorkshire Mayor's pledges and to maximise the overall delivery in West Yorkshire for many years to come.

The range of socio-economic challenges facing West Yorkshire mean that a comprehensive set of investment priorities is required. This is reflected in the scope of the objectives outlined for the region. The SIF provides the opportunity to bring many of these priorities together to ensure a joined-up action is delivered.

The investment priorities are framed across six investment areas and in each a number of priority project /programme areas are identified that are the focus for intervention over the next three years. The priorities are multi-dimensional and may be applied in combination. Investments will be used to develop a cohesive, vibrant and successful region that works for residents, businesses and visitors alike. Further details are provided at 5.3 below.

Investment Priority 1:	Good Jobs and Resilient Businesses (including entrepreneurialism)
Investment Priority 2:	Skills and training for people
Investment Priority 3:	Creating Great Places and Accelerated Infrastructure
Investment Priority 4:	Tackling the Climate Emergency, and Environmental Sustainability
Investment Priority 5:	Delivering Sustainable, Inclusive and Affordable Transport Delivering Sustainable, Integrated, Inclusive and Affordable Transport
Investment Priority 6:	Culture, Creative Industries, Sport and Physical Activity Creative Industries, Culture, Heritage and Sport

5.2 Cross Cutting Themes

The investment priorities are underpinned by our ambitions to reduce inequalities and promote inclusion, and to tackle the Climate Emergency and be net-zero carbon by 2038. These are cross cutting principles, which are embedded in the detail of the priorities provided below. Schemes are expected to take these into account as they form part of the assessments criteria and are included in relevant paperwork.

5.2.1 Tackling the Climate Emergency

The Mayor and Combined Authority have declared a climate emergency, recognising that increasing emissions, a depleted natural environment and more extreme weather events, to name but a few, are all having a detrimental impact on the businesses and residents of West Yorkshire.

We need to ensure schemes do not contribute to the problem but are part of the solution. We have placed addressing the climate emergency, whether that is through reducing CO₂ emissions, ensuring preparedness for the effects of a changing climate or ensuring resource efficiency, at the core of this Investment Strategy. As such, every scheme coming forward for investment will be required to demonstrate how it will address the climate emergency, with a particular, but not exclusive, focus on demonstrating how schemes contribute to or complement the West Yorkshire target to be net-zero carbon by 2038.

5.2.2 Inclusive Growth

All our investments need to respond to and benefit the people of West Yorkshire and have the impacts on people and communities, at their heart. Consequently, Inclusive Growth is at the heart of the investment strategy given its importance to the economy.

Our proposed measures of success will be critical in demonstrating what impact our investments have had. And the fulfilment of these goals is central to the achievement of our related Inclusive Growth ambitions, such that;

- All individuals and communities in West Yorkshire are enabled to contribute to - and benefit from - our economic prosperity because: they are inspired, confident and engaged;
- All West Yorkshire employers provide fair work because: they value diversity (at all levels), promote employee wellbeing, and invest in their workforce; and
- West Yorkshire is a region which delivers an inclusive economic recovery because: every person - and every community - matters equally, economic and social disparities are not just reduced but eliminated, and diversity - including of our people and communities - is a key strength of the region.

5.2.3 Tackling inequalities and determinants of health

The West Yorkshire Combined Authority's vision is to be a leader recognised nationally for our focus and commitment to equity, diversity, and inclusion. Working together for an inclusive West Yorkshire is critical to achieve the vision and addressing the inequalities people and communities experience in the region and wider.

We know that around 80% of the things that generate and sustain good health, are things outside of healthcare. As well as individual factors, social determinants have a strong influence on the health of the population. This includes the conditions in which people are born, grow, work, live, and age, and the wider set of forces and systems shaping the conditions of daily life.

Good health is vital to an enjoyable and meaningful life, free from avoidable pain, anxiety and, in the worst cases, premature death. But it is also a crucial determinant of

our economic prospects, both at an individual, local, regional and a national level.

Mitigating against the structural obstacles to good health through civic action is a key to reducing health inequalities. This includes use of legislation, regulation, taxation and licensing within devolved local powers to help make healthy choices easier for people. Local government focus on improving this level of intervention needs to be targeted appropriately to reach all relevant parts of the population.

It is clear, that the contribution of combined authorities, and local authorities are hugely influential in the health of the population, and any powers and resources that are within the control of these institutions should be looking at ways of positively maximising their impact on the population's health.

There are a number of ways in which the Investment Priorities (IP) contribute to health outcomes which are set out in each of the IP tables below:

As such, all schemes will need to demonstrate that equity, diversity and inclusion have been considered and record how this has impacted the decisions made, through application of equality impact assessments. Importantly, that schemes document the interventions needed to achieve positive outcomes and mitigate any negative impacts. All must evidence that the proposal has due regard for diverse people and communities, including but not limited to groups of people with the following Protected Characteristics as defined in the Equality Act 2010: age, gender, race, gender reassignment, disability, marriage and civil partnership, pregnancy and maternity, religion or belief and sexual orientation. Equality Impact Assessment and associated toolkits, empowers an integrated approach to adopting the principles at the earliest point of inception, to better understand the dynamics between people and communities, as well as interactions between additional cross cutting themes including inclusive growth and socio-economic factors, as well as addressing climate change and environmental factors.

Encouraging an intersectional lens to gain greater insight into the nature of impacts for people and communities and what the conditions are to embed positive outcomes for people and the environment.

In order to achieve our vision, and address regional inequalities, working together for an inclusive West Yorkshire is critical. Our legal responsibilities through the Equality Act and Public sector Equality Duty contributes to our underpinning approach, and framework, being the Equality Framework for Local Government. Though, our ambition is to proactively and through an intersectional lens embed inclusion in all we do, above and beyond legislative duties. We strive to:

- Shape key priorities and work toward cradling a progressive & evolving culture
- Build on best practice from partners including local authorities
- Build skills, knowledge and understanding of services that will improve the evidence base for determining local EDI priorities
- Strengthen capabilities within the organisation and the region
- Deliver new strategies for community engagement, access, and participation

Evidence impact against the Local Government Equality Framework and the segments: Leadership & Organisational Commitment, Diverse & Engaged Workforce, Understanding and working with our communities, Responsive Services and Customer Care.

5.3 Investment Priorities

Investment Priority 1 - Good Jobs and Resilient Businesses					
KEY DRIVERS – ADDRESSING INEQUALITIES AND CONTRIBUTING TO A ZERO CARBON ENVIRONMENT.					
<p>On 11th August 2020 it was confirmed that the UK economy had entered an official recession for the first time in 11 years, suffering its biggest slump on record between April and June 2020, with GDP shrinking 19.8% compared with the first three months of the year. Whilst overall economic recovery in the UK has been strong since, growing above pre-pandemic size in November 2021, the resilience of the economy remains fragile, with High levels of inflation and energy price rises continue to present major concerns for individuals and businesses in 2023. While levels of employment are high, A much tighter labour market, with employment up 31,000 from pre-pandemic, this positive picture this masks trends of both ongoing issues of recruiting critical skills and also in the numbers of people who have been unemployed for a significant period. Investment Priority 1 puts increased productivity and innovation as central to a more resilient and diverse West Yorkshire economy that can grow and offer quality employment even in these challenging conditions, but only in a way that contributes to increased living standards as the outcome that matters.</p> <p>Contribution to health outcomes : Good Jobs and Resilient Businesses support health outcomes by promoting economic stability, providing access to healthcare, reducing stress, enabling work-life balance, ensuring occupational health and safety, and enhancing community well-being.</p>					
ALIGNMENT WITH WY Plan	HEADLINE CHALLENGES	OUTCOMES TO BE ACHIEVED	WYIS - PRIORITY AREAS FOR INVESTMENT	HOW WE WILL MEASURE SUCCESS	
				Outputs	Results
<p>Mission one: A prosperous West Yorkshire - an inclusive economy with well-paid jobs</p>	<ul style="list-style-type: none"> Building resilience across strategic regional sectors - hard hit by COVID-19, BREXIT, climate change pressures, energy costs and inflationary pressures - existing jobs will not be safeguarded and new good job opportunities not created which are needed as part of the rescue or re-imagining of the West Yorkshire economy; this includes those in low carbon and energy efficiency sectors. Deliver levelling up through increased productivity in good work through all businesses. Increasing productivity to both increase economic output and better living standards and support the consequences of increased automation and digital transformation. Prior to the pandemic the region had the fastest growing digital sector in the country (employment growth of 48% between 2015 and 2018), and previously identified strengths in health tech and food production which are now at the forefront of the recovery. Yet output per hour worked is largely unchanged since 2010 in West Yorkshire, once the impact of inflation is removed, and remains about 14% lower than UK levels. Productivity remains the key long-term route to improved living standards but must be done in a way that unlocks good work - 271,000 WY employees (29% of the total) were not in good quality work (ONS definition based on Taylor Review) before COVID-19 and response has shown just how important relationships between employers and employees can be. Making supply chains more resilient - a third of businesses say disruption to their supplier base poses a risk to their business operating successfully as lockdown eases, made worse now by increased inflation, conflicts and energy prices. Increasing entrepreneurialism -entrepreneurialism has been a critical driver of economic growth out of difficult times, and West Yorkshire has the ingredients. Annually the region generates more than 10,000 start-ups. Many of these businesses are innovating in response to COVID-19 and other challenges, in sectors identified as local strengths pre-COVID, including food & drink, health tech, creative & digital and professional services. Digital skills, mission led innovation and a renewed focus on pre-start and start-ups will be critical to the region's ongoing resilience, seizing new opportunities as they arise and attracting talent into the region from elsewhere. Stimulating investment to support Equity, Diversity and Inclusion in business finance: There is evidence to suggest a gap in equity finance for businesses in West Yorkshire in both supply of and demand for access. Further evidence highlights the discrepancies in access to equity finance for particular groups including female-led businesses and ethnic minority-owned businesses. 	<ul style="list-style-type: none"> Safeguard jobs and create new job opportunities. As we move into re-imagining our economy, the focus should increasingly look to Moving people into longer-term career progression pathways, offering support to access growing employment opportunities in digital and clean growth roles. Good Work through more inclusive employment environments and interventions, recognising the role played by Trade Unions and other employee bodies and the Fair Work Charter, including programmes commissioned at a regional level. Coupled with recovery from COVID-19, the UK's transition to a post-Brexit independent trading status makes it more important than ever that the region has the resilient supply chains needed both for businesses and consumers to thrive. Innovation as a key route through challenging conditions – adaption, diversification and innovation for survival and future growth and make WY the best place in the UK for businesses to innovate and export. Increase the size of the WY business base relative to population - supporting survival beyond the first year will be a key success measure. Improve skills and boost employment and productivity in growth sectors. Increase employer and individual investment in skills. Create an aspirational, innovative enterprise and inclusive culture to reduce levels of deprivation. To connect vulnerable groups and residents living in deprived communities to economic opportunity. 	<ul style="list-style-type: none"> Support the creation of good quality jobs in sectors with growth and higher productivity potential (in line with the Business Productivity and Resilience Plan) including through inward investment and export/trade. Promote good work through the development of the Fair Work Standard, focus on those jobs which offer social mobility, sectors/businesses with decarbonisation plans and growth in high skills roles and 'green' businesses and the transition to net-zero. Support entrepreneurs by providing appropriate support to help people to create and grow businesses – including promoting and facilitating Social Enterprise/ alternative business models / 'quality' self-employment as an option for disadvantaged groups and individuals in our most deprived communities, providing appropriate support mechanisms to do this. In line with the Innovation Framework, provide support for businesses seeking investment to innovate, explore new market opportunities or adopt new technology, particularly to grow jobs in areas of regional strength or tackle societal challenges, prioritising health innovation and clean growth tech particularly to close health and wellbeing inequalities. Support for project development costs as required to progress the Investment Priorities proposed above. 	<ul style="list-style-type: none"> Number of businesses receiving support. Number of new businesses established, Number of start-ups/scale ups. Employment increase in supported enterprises Number of employed (including self-employed) new start-ups (including alternative business models) Estimated GHG reduction. Number of businesses who are innovation active Increased R&D business investment Increased number of higher skilled/ higher paid roles (above L3). 	<ul style="list-style-type: none"> Increase in productivity. Increase in jobs created paying at Living Wage. Increase in business start-ups. Supporting the move to a low carbon economy. Improved income levels and poverty reduction through Fair Work. Increase output per hour worked (productivity) Technology adoption Total employment /share of employment in relevant sectors eg. low carbon Share of employment in disadvantaged groups. Diversity in strategic sectors % into good quality work % supported in green/ net zero transition % of Health tech start ups 1-year survival rate & confidence Increase in business R&D spend Number of innovations for social good, especially health innovation Start-ups tackling environmental challenges / innovation Stock of enterprises in deprived neighbourhoods

Investment Priority 2 – Skills and Training for People

KEY DRIVERS – ADDRESSING INEQUALITIES AND CONTRIBUTING TO A ZERO CARBON ENVIRONMENT

The Combined Authority is committed to action on the long-standing challenges that West Yorkshire faces in terms of social exclusion, inactivity, inequality and ill health. This Investment Strategy, in line with the Employment and Skills Framework, AEB strategy, emerging digital skills plan and Green Jobs Taskforce findings, therefore supports skills projects which drive inclusive growth and social value and aim to ensure that communities and residents benefit from growth and have the opportunities they need to succeed and contribute on a more equal and fairer basis.

West Yorkshire faces structural challenges arising out of high levels of economic inactivity, particularly for groups who face disadvantage in the labour market. Labour market prospects remain uncertain (despite recent increases in employment), with a variable situation across local authority areas. Recent changes in economic trends – such as the growing role of AI/Automation, the growth of the Green economy, and the ever-rising need for Digital Skills for economic participation - point to a risk of an increase in demand for employment support services. Similarly, a rise in the claimant count points toward increased engagement with employment support services. West Yorkshire's overall employment rate is below the national average, and disadvantaged groups (e.g. disabled people, some ethnic minority groups, people qualified below Level 2, those aged 50-64) face below average employment rates. The number of NEETs across the region is also rising, and sits at higher levels than national averages.

West Yorkshire also faces a basic skills challenge on a significant scale, with a deficit of numeracy and basic Digital skills both key elements of this. The rate of those qualified below Level 2 has been in steady decline in West Yorkshire, but still falls above the national average. Similarly, the percentage of people qualified at Level 4 and above is below the national average. As such, there are skills challenges for West Yorkshire at both higher and lower level.

The Combined Authority is committed to supporting more people into work, removing barriers to those furthest from the labour market and supporting employers to invest in skills and training. The Employment Support Framework sets out this top tier ambitions, with a detailed strategies for Adult Education Budget, Digital and Green Jobs and Skills.

Contribution to health outcomes : Skills and training for People in various health-related domains have a direct impact on health outcomes. Additionally, by equipping individuals with the knowledge, tools, and abilities to make informed decisions, access appropriate care, and promote health in their communities, we can collectively work towards better health outcomes for all.

ALIGNMENT WITH WY Plan	HEADLINE CHALLENGES	OUTCOMES TO BE ACHIEVED	WYIS - PRIORITY AREAS FOR INVESTMENT	HOW WE WILL MEASURE SUCCESS	
				Outputs	Results
<p>Mission 1: A prosperous West Yorkshire - an inclusive economy with well-paid jobs</p>	<ul style="list-style-type: none"> • Support the under and unemployed towards and in work back-to-work – despite a tight labour market as we exit the pandemic Whilsy employment rates remain relatively stable and unemployment remains similar to national levels there are key employment gaps across all protected characteristics , with WY performance below England in all areas. The Claimant count amongst those seeking work, and in work has been steadily increasing recently. the number of claimants has remained similar to pre-pandemic levels in most areas of West Yorkshire. The current West Yorkshire claimant count for April 2022 of 74,200 is 31% higher (+17,700) than its pre-crisis level (in February 2020). There are indicators that youth unemployment Young people (18-24) is beginning to rise have been amongst the worst affected. and are further impacted by a reduction in take-up of apprenticeships amongst under 19s – and 19–24 year olds. Economic inactivity challenges remain, with high numbers of over 50s leaving the labour market. • Prevention of NEETs - Action is required to prevent young people disengaging from employment, education and training ('NEET levels'). which had fallen significantly over the past few years but has increased during the pandemic and remains above England average. Collaboration across West Yorkshire on this agenda is important to ensure that early preventative work is undertaken minimise the risk of becoming NEET. • Level up access to learning – participation in adult skills are in long -term decline with participation falling by 36% in West Yorkshire since 2014/15. Training achievements have fallen during the pandemic. Disadvantaged / pupil premium learners in schools trail their peers by 18.1 months in attainment. Twice as many people in professional occupations undertake training as in manual occupations. • Building a strong skills offer for the West Yorkshire labour market that matches the needs of our learners and employers- there is a need to plan, adapt and provide for a changing market. There is a need for skills and training providers to be responsive to employer demand and align with the strategic adult skills priorities for the region. 	<ul style="list-style-type: none"> • Support for multi-agency working to address those with multiple barriers to good work including skills, health and employability. This includes under-represented groups such as young people, neurodiverse, disabled, parents / carers – particularly female, • Preventative and targeted support available for those at risk of becoming NEET as they leave the education system. • Investment in the equipment and staff • Support for curriculum delivery, to respond to employer and learner needs • Support individuals to access developmental learning including 'digital skills for life' through different formats and settings that builds confidence, self-esteem and supports social inclusion. This includes places of learning such as community settings. 	<ul style="list-style-type: none"> • Improve employment support for individuals furthest from the labour market, with a focus on inclusivity so that more people can progress towards and in such as those with lower qualification levels and in deprived neighbourhoods towards work and the right job that allows them to progress, thrive and stay in work, whilst ensuring the needs of our most vulnerable are supported to stay in employment to reduce inequalities • Develop interventions and programmes that engage young people early and prevent them becoming NEET • Improve access to all age careers information and inspiration that is rooted in local labour market information and reflects the diversity of our Region and that is inclusive. • Increase effective targeting of careers information at key life stage transition points and for under-represented groups. to support progression in targeted sectors. • In line with the emerging-Digital Skills Plan, increase provision of digital skills needed for the economy that supports SME productivity, a resilient voluntary sector, educators and digital inclusion so people have the digital skills for life and work. • In line with the work of the Mayor's Green Jobs Taskforce, address the green skills needed for the economy in West Yorkshire - supporting the development of future skills needs, job creation and re-training to meet our climate and environment. 	<ul style="list-style-type: none"> • Number of unemployed (including long-term unemployed) participants supported. • Number of inactive participants supported. • Number gaining a qualification. • Number gaining employment, engaging in positive activities that address barriers to work or widen participation in training. • Number of Employers engaging with schools. • Number of NEETs / post-education destinations. • Number of NEETs in disadvantaged groups supported. • Number of 16-24 / 50+ 	<ul style="list-style-type: none"> • Increase % of 16-64 resident population in employment, including in disadvantaged groups. • Increase output per hour worked (productivity). • Decrease % of population aged 16-64 with highest qualification below level 2 or no formal qualification. • Social mobility (attainment at KS4 by FSM eligibility and access to HE by social status). • Levels of digital exclusion. • Access to net zero skills development for disadvantaged groups: apprenticeships, HE. • Jobs in the clean growth sector. • Attendance at green skills training. • Prevalence of "flexible" employment modes. • % qualified at L4+ or degree level employed in non-graduate roles. • Participation in employment and skills programmes and

	<ul style="list-style-type: none"> • Delivering relevant and transferable skills needed for a changing economy -. Around a fifth of people in Yorkshire and Humber lack essential digital skills for life, with the elderly, low-skilled and those on low income highly represented in that group. West Yorkshire has a high skills deficit with many adults requiring basic skills including numeracy literacy and ESOL. Demand for green skills is growing, with increases in the number of jobs postings calling for green skills. • Improved skills utilisation in the workplace -. Employers will need support to identify opportunities to increase the skills of their existing workforce to drive innovation and productivity, including diverse leadership and management in order to compete effectively. 	<ul style="list-style-type: none"> • Investment in the IT equipment, infrastructure and digital skills that allows equal access to blended learning. ▪ Support new ways of curriculum delivery, delivering a fast response to the sharply rising demand for online and flexible learning—and to reverse the sharp decline of adult participation in learning as well as respond to employer training needs. ▪ Employers need to proactively manage job design and skills so that organisations can respond effectively to continuing challenges like automation to come out of the crisis stronger, more resilient. 	<ul style="list-style-type: none"> • Support productivity and innovation by addressing the low take up of STEM subjects – improving skills levels amongst key groups who do not traditionally take up STEM. • Deliver impartial skills support for employers that makes best use of workforce skills, addresses skills shortages, encourages employer investment and workforce planning. • Support for project development costs as required to progress the Investment Priorities proposed above. 	<p>unemployed in disadvantaged groups supported.</p> <ul style="list-style-type: none"> ▪ Number of residents from deprived communities supported. 	<p>across disadvantaged groups.</p> <ul style="list-style-type: none"> ▪ Reduction of disparities in unemployment between deprived and non-deprived neighbourhoods
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Investment Priority 3 – Creating Great Places and Accelerated Infrastructure

KEY DRIVERS – ADDRESSING INEQUALITIES AND CONTRIBUTING TO A ZERO CARBON ENVIRONMENT

Despite a thriving economy, not all parts of the community in West Yorkshire are feeling the benefits of growth, with increasing polarisation between places. Investment is needed in places in a coordinated way, to maximise the benefit of the investments and ensure that the benefits of economic growth are felt by all. For example, the West Yorkshire economy is growing, creating opportunities for good quality high skilled jobs, however for local residents to take advantage of these, places need to be connected with excellent quality transport and digital infrastructure. The success of our places is also dependent on infrastructure which enables our communities to be resilient to future change, socially, technologically as well as economically, making them good places to live and work. Although individual programmes of investment by infrastructure type, are prioritised, programmes are linked wherever possible to ensure that a place-based approach is being taken to investment and maximising the return on that investment. Infrastructure has a critical role to play in recovery, both in unlocking economic opportunities with good jobs and skills, and in delivering longer term resilience for West Yorkshire, both for the communities of West Yorkshire and for its environment. It will be important to ensure infrastructure delivers for the people of our communities, and that the social and cultural infrastructure is built and retained that makes the distinct places of West Yorkshires towns and City environments where people want to live, work and visit.

Contribution to health outcomes : *Creating Great Places and Accelerating Infrastructure can lead to healthier populations by promoting physical activity, improving access to healthcare and nutritious food, enhancing mental well-being, and reducing environmental risks and hazards.*

ALIGNMENT WITH WY Plan	HEADLINE CHALLENGES	OUTCOMES TO BE ACHIEVED	WYIS - PRIORITY AREAS FOR INVESTMENT	HOW WE WILL MEASURE SUCCESS	
				Outputs	Results
<p>Mission 2: A happy West Yorkshire – great places and healthy communities</p> <p>Mission 5: A safe West Yorkshire – a region where all can flourish</p>	<ul style="list-style-type: none"> ▪ Levelling up West Yorkshire - COVID-19 has diverted attention from the levelling up agenda for the north but has now become even more acute in terms of deprived communities that already needed targeted investment to deliver resilience for the future. Public spending per head on economic affairs in Yorkshire was around 70% of UK levels in 2017/18. Meanwhile Gross Disposable Household Income is 81% of UK levels in West Yorkshire. ▪ Post COVID Ready Places - The challenges will be different for our major urban centres, Bradford, Halifax, Huddersfield, Leeds and Wakefield as they will be for our smaller towns and rural settlements. As the economy opens up there will be a need to regain confidence in these centres as they are rebuilt as safe public places. Research also suggests that whilst remote working and lower density office space will remain desirable, companies and workers will still demand spaces that promote collaboration, interaction and wellbeing. This will require flexibility to respond to a potential further rapid contraction of retail and commercial use in towns and cities using transitional uses to try and test what works best for different places, including how culture can play a central role in making cities, towns and high streets places people want to be. Some places will need large scale interventions to create future markets, with brownfield sites (largely within urban cores) brought forward to provide a good quality affordable housing offer, alongside the social infrastructure to make good places to live. ▪ Resilient Communities - COVID-19 has reinforced powerfully the need for holistic approaches to developing resilient, healthy, safe communities with local green space for all communities to use. 64% of people expect to work from home more in the future than prior to lockdown according to our transport survey, whilst more than a fifth (22%) of businesses expect the move to home working to be in place permanently. Ensure recovery from domestic related crime and extend support for victims and survivors and their mental and emotional well-being. ▪ Cultural and creative sectors - important in their own right in terms of their economic footprint and employment, spurring innovation as well as 	<ul style="list-style-type: none"> • Capital investment (including on transport) undertaken with existing communities, addressing the needs of people including a role in the development (through design, jobs & training) and to genuinely benefit from its results (through healthier, positive and greener places). • Commission research and innovation activities to support enhancements to the resilience of places to flooding and the impacts of climate change • To accelerate the transformation of our towns, cities and rural areas into successful, sustainable places. • To strengthen existing places and build on learning from district Streets for People pilots, Safer Streets initiatives for safer public spaces, and the opportunity to increase flood resilience for the communities that have faced devastating impacts in the events of 2015 and 2019. • Create new developments, giving priority to the design of future-proofed homes, including space for working/study. • Commission high quality accessible victims, survivors and witnesses support services 	<ul style="list-style-type: none"> ▪ Develop a long-term future proofed housing and employment pipeline, supporting site remediation and development within Spatial Priority Areas – improving connectivity to jobs and providing different types of affordable housing and tenure for our residents. ▪ Accelerate business case development and delivery of Flood Risk Management (including Natural Flood Management) schemes as part of a wider approach to climate change mitigation, resilience and carbon sequestration. ▪ Providing enhanced flood protection to business areas ▪ Improve access to digital infrastructure with a focus on gigabit capable broadband and 5G mobile connectivity for businesses and residents in hard to reach areas. ▪ Addressing digital exclusion by improving access and take up of digital facilities and online services to support those most deprived residents and SME businesses, support safety in the public realm, promoting both personal and business digital safety. ▪ Supporting the delivery of the Smart City agenda, using Internet of Things (IoT) where appropriate ▪ Enhance the sustainable vitality of cities and towns, delivering new housing and employment opportunities accessible to local residents - including investment in green infrastructure, energy efficiency, low carbon heating and power 	<ul style="list-style-type: none"> ▪ New homes enabled and completed within SPA's ▪ Hectares of land remediated and prepared for development. ▪ Number of premises with enhanced flood protection ▪ Number of premises connected to gigabit capable broadband. ▪ Commercial property occupancy, ▪ Number / share of green jobs. ▪ Jobs accessible by public transport from deprived communities. ▪ Space created for cultural and arts 	<ul style="list-style-type: none"> ▪ Increased government investment. ▪ Increased investment in R&D. ▪ Decrease in households in transport poverty. ▪ Access to gigabit capable broadband in deprived areas. ▪ % without basic digital skills. ▪ Reduction in CO2 and NOx (other air quality where relevant). ▪ Increased mode share for active / sustainable modes. ▪ Mode share moving from car use to public transport and active travel ▪ Reduction in fuel poverty. ▪ Improved energy efficiency of homes including in deprived neighbourhoods ▪ West Yorkshire communities are safe, climate resilient, just and inclusive.

	<p>contributing to numerous other channels for positive social impact (well-being and health, education, inclusion, town regeneration etc). They have also been among the hardest worst hit by the pandemic with large cities often containing the greatest share of jobs at risk devastated by the pandemic.</p> <ul style="list-style-type: none"> ▪ Accessibility and Connectivity to Communities - COVID-19 has demonstrated what a radical shift in work, transport and community activity means for our current infrastructure. People are using the rail network differently with reduced commuting offset against an increase in leisure travel. As a result weekday passengers numbers are around 80% of pre-pandemic levels and up to 130% on a weekend.. If positive behaviours for our environment of reduced car usage, more active travel, greater home working and more local spending are to be retained in a sustainable way, then the regions connectivity infrastructure needs to support that. ▪ Addressing New Challenges - Recovery offers a specific opportunity to both support the transition and meet our net zero carbon target and to stimulate jobs and skills opportunities, through addressing existing issues in the regions housing stock through public investment. Producing high performing energy efficient homes is an opportunity to build on the existing strengths of the region in Modern Methods of Construction, stimulating MMC home building programmes linked to training and investment in new technology. Alongside this, retrofit energy efficiency programmes are needed for existing buildings, offering a long-term solution to tackling fuel poverty in the region (fuel poverty affects more than 20% of households in 100 of our communities) and an opportunity to create high numbers of skilled, good jobs. 	<ul style="list-style-type: none"> • To keep communities connected, particularly to work and training opportunities, connect communities digitally, socially and through sustainable modes of transport. • Support a thriving cultural, arts and sporting sector vital for the West Yorkshire economy - shaping place identity and profile, and attracting and retaining talent and investment, driving inclusive growth, regenerating places and engaging people to develop skills. • To reduce inequalities by tackling the number of properties especially in the 20% most deprived areas who have no or little access to Superfast Broadband and only 3% to Full Fibre. • Reduction in fuel poverty. 	<p>measures and culture – developments to include better urban design (excessive traffic, noise and air pollution, poor road safety, low levels of active travel) to make streets in our most disadvantaged areas and amongst particular groups to become more 'people friendly'. Embed the Vision Zero Road Safety approach throughout West Yorkshire.</p> <ul style="list-style-type: none"> ▪ Community based interventions including those which improve community safety, community and capacity building. Improved access to and quality of local green spaces including asset transfer and connectivity and active travel opportunities. ▪ Protect businesses, the environment and improve air quality by ensuring local, competitive and resilient clean energy supplies that allow the region to be more self-sufficient in meeting energy needs – incl. investment in green and flexible local energy systems and integrated into new developments and transport infrastructure – improving health outcomes for all and narrowing health inequalities. ▪ Support for project development costs as required to progress the Investment Priorities proposed above. 	<p>activity within SPAs</p> <ul style="list-style-type: none"> ▪ Victims and survivors access services to meet their needs. ▪ Innovation programmes completed 	
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Investment Priority 4 – Tackling the Climate Emergency, and Environmental Sustainability

KEY DRIVERS – ADDRESSING INEQUALITIES AND CONTRIBUTING TO A NET ZERO CARBON ECONOMY.

The Combined Authority has declared a climate emergency and has set an ambitious target for the region to be net-zero carbon by 2038, with significant progress by 2030. There is recognition that achieving the target will unlock significant economic benefits such as good, green jobs (71,000 potential jobs across West Yorkshire according to the LGA); training and upskilling opportunities; increasing the size of the low carbon and environmental goods and services sector, whilst reducing harmful emissions, delivering nature recovery, and improving long-term climate resilience. Achieving the target will require annual emission reductions of up to 14.5 percent and significant action across all parts of the economy. Progress to deliver against the target at the pace and scale necessary has been hampered by a lack of investment and funding ready net-zero carbon and environmental projects and the resources to undertake programme and project development activities, obstacles that will need to be overcome if the ambition is to be met.

COVID-19, particularly during lockdown, has seen some pro-environmental behaviours, however as we emerge from the pandemic we need to ensure that the recovery is a green one. Embracing a green recovery will ensure the region can take advantage of the opportunities that a transition to a net-zero carbon economy will bring, including over 71,000 potential jobs in West Yorkshire alone by 2050 in the low carbon and renewable energy economy (LGA, 2020).

Contribution to health outcomes : Tackling the Climate Emergency and Promoting Environmental Sustainability can have wide-ranging and profound effects on public health, from reducing the burden of chronic diseases to enhancing mental well-being and community resilience. It highlights the interconnectedness of human health and the health of the planet and emphasises the need for comprehensive and collective efforts to create a sustainable and healthy future.

ALIGNMENT WITH WY Plan	HEADLINE CHALLENGES	OUTCOMES TO BE ACHIEVED	WYIS - PRIORITY AREAS FOR INVESTMENT	HOW WE WILL MEASURE SUCCESS?	
				Outputs	Results
<p>Mission 3: A well-connected West Yorkshire – A strong transport system</p> <p>Mission 4: A sustainable West Yorkshire – making lives greener</p>	<ul style="list-style-type: none"> Achieving net-zero carbon by 2038: The scale of the challenge to meet net-zero carbon should not be underestimated, with a up to 14.5% reduction in emissions required year on year. This will require a significant upscaling of activity across all sectors of the economy. Delivering against the priorities of the West Yorkshire Climate and Environment Plan: The adopted Plan identifies eight priorities for delivery and focuses on 39 proposals across these priorities that need to be progressed over the next three years. This represents a significant amount of activity to be delivered over a short timeframe, but while challenging is necessary if the region is to remain on track to meet its emission reduction target and address the climate emergency. Addressing stubborn emissions in the transport and building sectors: Over two thirds of emissions in the region are from these two sectors with progress to decarbonise being slow. To meet the regional target in the transport sector we will need to see over 20% reduction in private car use with significant increases in active travel (walking and cycling) and public transport, and a rapid transition to zero-emission vehicles. From a building perspective, we will need to see energy efficiency and low carbon heating and power technologies deployed at pace and scale, along with the infrastructure that facilitates the transition. Delivery at pace and scale: The scale of the challenge is significant and will require a rapid upscaling of activity, resources and funding. For example, to meet the net-zero carbon target nearly 700,000 of the region's homes (out of a housing stock of just over 1 million) will need some form of energy efficiency retrofit and low carbon heating technology. Project development funding and pipeline: The ability to generate investment and funding ready low carbon and environmental projects has been hampered by the lack of funding to take projects from the point of concept to the point of investment and implementation. As a result, the region is currently lacking a pipeline of investable projects that can contribute to achieving the regional target. Having this pipeline, and for it to be developed sufficiently to be attractive to investors and funders, will be crucial if the region is to make inroads into achieving its net-zero carbon ambition. 	<ul style="list-style-type: none"> Reduction in regional emissions across all sectors of the economy in line with ambition to be net-zero carbon by 2038. Recovery and enhancement of nature and increases in biodiversity, green spaces and trees, and natural environments. Increase in the number of zero carbon and environmental projects being developed and implemented in the region. Alignment with complementary jobs and skills programmes to support the development of local supply chains that underpin delivery action whilst supporting the economy and communities to recover after COVID-19. Increase in the amount of funding and resources flowing into and being generated in the region as part of the net-zero carbon economy. Warm, healthy, affordable and low carbon homes, energy efficient workplaces. Reduction in the proportion of households in fuel poverty, improving the living standards of residents. More local, clean, and flexible energy Reduction in energy and fuel costs for residents and businesses within the region. 	<ul style="list-style-type: none"> Develop a long-term future proofed pipeline of schemes that contribute to addressing the climate emergency and accelerates delivery of the eight themes of the Climate and Environment Plan. Build expertise, capacity and capability across the regions current and future workforce to ensure it is able to service the transition to a sustainable, net-zero carbon and climate resilient economy, with a particular focus on those that stand to lose most as a result of the transition (<i>See also relevant priority areas for investment under IP1 and IP2</i>). Capitalise on the academic knowledge and expertise in the region to develop and support innovation that increases the ability of the region to meet its net-zero carbon target and contribute to nature recovery and climate readiness (<i>See also relevant priority area for investment under IP1</i>). Support the deployment of infrastructure that facilitates the transition to a sustainable, net-zero carbon and climate resilient economy, including across transport, homes, business, industry, energy generation, the natural environment and climate resilience (<i>See also relevant priority areas for investment under IP3 and IP5</i>). Assist and support the acceleration of activity to ensure homes in West Yorkshire are healthy, affordable, energy / water efficient and ready for changing climate. This could include support for the customer journey, embedding quality and real life performance, demonstrators and unlocking green finance (<i>See also relevant priority areas for investment under IP1, IP2 and IP3</i>). 	<ul style="list-style-type: none"> Reduction in proportion of households in fuel poverty. Increase in percentage of employees in direct work. Increase in gross disposable household income. Reduction in CO₂ emissions (per capita and by sector). Increase in energy efficiency of homes and workplaces. Increase in local clean energy generation and demand met from clean energy sources. Increase in green and blue infrastructure and nature Reduction in average number of trips by private car 	<ul style="list-style-type: none"> Reduction in CO₂ emissions (ktCO₂) CO₂ emissions (ktCO₂) by sector. Emissions intensity ratio. Access to Green and Blue infrastructure and nature. Building energy efficiency, including in deprived neighbourhoods. Supporting the move to a low carbon economy. Increased government investment. Increased mode share for active / sustainable modes. Mode share moving from car use to public transport and active travel Access to public transport network.

	<ul style="list-style-type: none"> ▪ Capitalising on employment opportunities from the transition to net-zero: The LGA have estimated that meeting the UKs net-zero target by 2050 could result in over 71,000 jobs in the low carbon and renewable energy economy in West Yorkshire by 2050. We need to capitalise on this opportunity by creating the conditions in which these employment opportunities can be realised. ▪ Ensuring a 'Just' Transition: We need to ensure that no one is disadvantaged as a result of the transition to net zero carbon, particularly those most vulnerable in society, and appropriate support is provided to enable everyone to participate in a fair, equal and inclusive net-zero carbon economy. ▪ Climate resilience: A certain degree of warming is already locked in, regardless of the action we take in achieving net-zero carbon. As a result we need to ensure our homes, businesses and developments are protected and resilient to the effects of a changing climate e.g. increased flooding, heatwaves. 	<ul style="list-style-type: none"> ▪ Ensuring the region is adapted and resilient to the worst impacts of a changing climate. ▪ Improved productivity (output per hour worked). ▪ Healthier and productive people 	<ul style="list-style-type: none"> ▪ Support (both generic and bespoke) for business and industry, large and small, to make the right decisions and implement the appropriate solutions when it comes to decarbonisation, resource efficiency and circularity (<i>See also relevant priority areas for investment under IP1</i>). ▪ Reverse the decline in, and support activity that enhances, the quality of the regions natural environment while delivering multiple benefits for West Yorkshire's residents, communities and businesses (<i>See also relevant priority areas investment under IP3</i>). ▪ Support for project development costs as required to progress the Investment Priorities proposed above. 	<ul style="list-style-type: none"> ▪ Number of premises with enhanced flood protection 	
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Investment Priority 5 – Delivering Sustainable, Integrated, Inclusive and Affordable Transport

KEY DRIVERS – ADDRESSING INEQUALITIES AND CONTRIBUTING TO A ZERO CARBON REGION.

Transport has an enabling role to play in addressing many of the challenges we face in West Yorkshire in providing access to good jobs for all and in particular the role of sustainable modes of transport including public transport, active travel and shared mobility in providing access to employment and education for those in our most disadvantaged communities. The importance of a shift from a car-dependent region as the highest emitter of carbon with around 70% of journeys to work being made by car public, means transport plays a critical role in helping reach our zero carbon ambitions. Despite recent and future potential investment, further planned investment in the existing road network congestion relating to an over reliance on car trips will continue without investment in other modes of transport. Cycling, walking, road, rail, bus and a new form of mass transit all have an important role in meeting future transport demands. West Yorkshire has a target to become a net zero carbon economy by 2038 and this will not be achievable without significant decarbonisation within the transport sector. Pre COVID-19, with the climate emergency, our inclusive growth aspirations, and the challenge of reducing the productivity gap facing the region, demands were increasing from our transport networks. Therefore, the investment priorities to aid recovery stand alongside the regions existing Transport Strategy ambitions and emerging regional strategy work on connectivity, rail, future mobility, and mass transit. Changing travel patterns and future growth as well as the cost of living crisis will also be addressed by our investment priorities to meet the ambitions of our Local Transport Plan.

For bus passengers, we have a vision for an effective, accountable, and affordable service that works for the people of West Yorkshire. The Combined Authority has started the process of bringing buses back into public control and the process of a franchise assessment. We will continue to work towards cheaper, simpler bus fares, green buses and a more reliable services in partnership with the bus operators whilst this work progresses. Reliable, affordable, sustainable transport is essential to enable people to access skills and job opportunities, particularly those who face disadvantage, to tackle the climate emergency and to raise our region's productivity. We are shaping our skills, inclusive growth, business support and wider infrastructure programmes to contribute to these objectives. This holistic approach will ensure we have a more significant and meaningful impact on people's lives, on the ability of our businesses and the economy to grow, and on the environment. Our current transport investment programmes, including CRSTS and Transforming Cities Fund alongside other transport related funding streams set out in Appendix 1 such as Active Travel Fund, are part of this overall approach package is part of this overall approach and supported through this priority.

Contribution to health outcomes : Delivering Sustainable, Inclusive, and Affordable Transport options can have far-reaching health benefits. It not only improves physical health through increased physical activity and reduced air pollution but also enhances mental well-being, social inclusion, and overall quality of life for individuals and communities. Additionally, it contributes to the broader goal of mitigating climate change, which has implications for global health and well-being.

ALIGNMENT WITH WY Plan	HEADLINE CHALLENGES	OUTCOMES TO BE ACHIEVED	WYIS - PRIORITY AREAS FOR INVESTMENT	HOW WE WILL MEASURE SUCCESS	
				Outputs	Results
<p>Mission 3: A well-connected West Yorkshire – A strong transport system</p> <p>Mission 4: A sustainable West Yorkshire – making lives greener</p>	<ul style="list-style-type: none"> Tackling persistent poverty and stalled living standards. The deprivation profile of West Yorkshire has remained relatively unchanged in 15 years – there are persistent pockets of deprivation which aren't improving and considerable spatial inequalities. Transport impacting access to jobs and training. Access to employment and training opportunities is curtailed by an inadequate transport offer which has not kept up with changing needs and travel patterns and does not offer realistic alternatives for the car. Our most disadvantaged communities, which have the lowest levels of car ownership and experience 'Transport poverty' suffering from poor transport affordability and accessibility. Reducing the productivity gap. West Yorkshire lags behind the UK average for productivity. <ul style="list-style-type: none"> Transport is our highest emitting sector contributing to climate change, contributing 44% of regional CO2 emissions. These emissions are predominately from road transport, particularly private vehicles and freight movement. In addition to greenhouse gases, our transport system has local impacts on people's health and nature, through poor air quality and noise, as well as road danger severance and loss of habitat. Transport constraining growth. West Yorkshire's population and economy is expected to grow in the future – especially with major investments such as the Transpennine rail route upgrade, but the current transport system lacks the capacity to accommodate existing and future demand and fails to provide the choice, connectivity and resilience our region needs to support growth and that would have been better met if major investment like HS2 and Northern Powerhouse Rail was delivered in full. HS2 and Northern Powerhouse Rail (NPR) – but the current public transport provision lacks the capacity to accommodate the existing and future demand. Making sustainable travel the obvious choice. Our reliance on the car is damaging business, the environment and the health of residents. We need substantial long-term public investment in 	<ul style="list-style-type: none"> Transform access for our communities experiencing persistent poverty to employment opportunities and skills centres, through sustainable forms of transport such as public transport, active travel and shared mobility. Make travel by bus an effective, accountable, and affordable offer. Transform access for our communities of persistent poverty to employment opportunities and skills centres. Significant reductions in impacts of our transport system, in particular reduced carbon emissions and local air quality and noise impacts, through reduced car use and decarbonisation of our transport fleet. Create safer, clean and liveable places which improve our people's health and wellbeing supporting cycling and walking the first choice for short journeys accessing town and city centres – improving air quality reducing car dominance. Transform the public transport, active travel offer and shared mobility from housing and employment sites, ensuring that people are enabled to make 	<ul style="list-style-type: none"> TCF programme (other transport funding does this too, Active Travel, CRSTS, WYTF, LTP) – provide gap funding as required Connect people to economic and education opportunities through affordable, sustainable transport and helping to create cleaner, healthier and happier communities. From the Connectivity Plan – Delivery of measures to reduce carbon by enabling more walking, cycling, bus and rail use through safe and convenient provision highway priority and investment in marketing, ticketing and services – improve transport access, affordability and reliability for low paid in deprived communities and disadvantaged groups. Transform our transport fleet and decarbonising the system through investment in low and zero emissions vehicles, as well as mode shift from car and road freight to more sustainable alternatives. Continue progress towards bringing buses back into public control. Developing a mass transit system for West Yorkshire. From the Connectivity Plan – Maintenance and enhancement of our transport assets across highways and public transport for all road and public transport users – ensuring barriers to access including 	<ul style="list-style-type: none"> New sustainable transport infrastructure. Sustainable transport links between deprived areas and employment/training opportunities Jobs created in transport including construction, supply chain and operations. Carbon reduction projects (No. of EV charge points, Low Emission Buses) Simplified fares and information including proportion of tickets purchased digitally and uptake of new MCard products for priority groups (e.g. under-25s). 	<ul style="list-style-type: none"> Access to employment for deprived areas, by improving public transport, active travel and shared mobility options for people including those living in the 20% most deprived communities. Punctuality and reliability of bus and rail services. Public satisfaction with public transport. Satisfaction with transport information sources. Satisfaction with affordability of public transport. Mode share moving from car use to public transport, active travel and shared mobility with increased use of public transport and walking and cycling. Public satisfaction with bus and rail services in the region. Satisfaction with our transport infrastructure. Improve public transport and active travel options

	<p>high quality, sustainable transport interventions, accompanied by robust behaviour change programmes in order to reach our full potential, reduce the reliance on private car use and contribute to becoming a net zero carbon region by 2038. Bus patronage is in decline and cycling and walking have relatively low mode share — investment in sustainable transport is required to reach our full potential, reduce the reliance on private car use and contribute to becoming a net zero carbon region by 2038.</p> <ul style="list-style-type: none"> ▪ Covid-19 has changed travel habits, and the ticketing range needs to evolve to meet new demands. Moving forwards, there is a need to ensure that the necessary building blocks are in place to facilitate increase integration, efficiency and affordability of our sustainable transport system including the further modernisation and evolution of the public transport ticketing range in order to respond to changing travel patterns and demand.. 	<p>sustainable travel choices from day one.</p> <ul style="list-style-type: none"> ▪ Make travel by public transport and active travel, including bus, an effective, accountable and affordable offer including enhancements in ticketing and information to contribute directly to delivering a 21st Century transport system which is affordable, simple, integrated and accessible for people to travel anywhere by public transport. Passenger growth on bus and rail and future transport networks and enhanced customer satisfaction with public transport. 	<p>mobility, and connectivity are removed for our most disadvantaged groups because of poor transport links and/or quality of travel infrastructure, ensuring infrastructure development is compliant with accessible design standards.</p> <ul style="list-style-type: none"> ▪ Policy measures and behaviour change programmes supported by and supporting infrastructure improvements. ▪ Support for project development costs as required to progress the Investment Priorities proposed above. 	<ul style="list-style-type: none"> ▪ Policy measures and behaviour change programmes supported by infrastructure improvements. 	<p>for people including those living in the 20% most deprived communities.</p> <ul style="list-style-type: none"> ▪ Reduce car trips per year. ▪ Reduce CO2 emissions from car travel. ▪ Increase use of public transport and walking and cycling ▪ Generate jobs and connect people to housing and employment. ▪ Supporting new housing and employment development through sustainable transport options. ▪ Greater access to and use of public transport , active travel and shared mobility options by all, in particular by people of protected characteristics.
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Investment Priority 6 – Culture, Creative Industries, Sport and Physical Activity Creative Industries, Culture, Heritage and Sport

KEY DRIVERS – ADDRESSING INEQUALITIES AND CONTRIBUTING TO A ZERO CARBON ENVIRONMENT.

The Combined Authority recognises the vital role of the creative industries, culture, heritage, sport and physical activity in West Yorkshire, and their contribution to ambitions for reducing inequalities and improving quality of life. Our aim is to make the most of the region's distinctive natural and cultural assets, enhancing pride and wellbeing and developing the local visitor economy.

West Yorkshire is blessed with world-class culture, heritage and sport assets: we are leaders in sculpture and contemporary art, with a thriving and fiercely independent music sector, a rich poetic and literary tradition, internationally significant theatre, dance and opera companies, major music and literature festivals, cutting-edge hubs for the games, screen and events industries, and a pioneering creative health sector, all served by an eco-system of innovative SMEs and freelancers. ~~The cultural and sporting assets of West Yorkshire stand out, from a rich heritage in textiles and world class sculpture to a more modern music, gaming and production chain of industries. We also boast heritage and modern cultural assets, both rural and urban, which have together contributed to a growing and confident economy with some recent landmark moments, including the arrival of Channel 4 and the opening (or revitalisation) of World class creative assets (such as the Piece Hall in Halifax), and the designation of Bradford as the UK City of Culture 2025.~~ Our colleges and universities provide national specialisms in creative skills and talent development, driving excellence in arts, humanities and sports science.

Channel 4 have relocated to Leeds and are already having an impact on the local production and talent ecosystem. Bradford have been crowned the UK's new City of Culture 2025, preceded by major cultural events across the region, including Leeds 2023 and Kirklees Year of Music 23, with years of culture in Wakefield and Calderdale in 2024.

The Piece Hall in Halifax has demonstrated the role of culture and heritage in creating vibrancy and passion in our places. We anticipate more major capital and regeneration projects in the region, including the forthcoming Bradford Live, British Library North and National Poetry Centre.

Culture, heritage and sport have huge potential as levers to level up West Yorkshire. They can create jobs and growth, and attract investment. They can inspire us to succeed. They can be the medicine that improves our mental and physical wellbeing.

~~Sport and culture enhances people's lives. It brings together people from different cultures. It can help people feel included, confident and part of their community. We have many regional unique assets including sculpture and poetry which could be utilised more to improve access and participation.~~

The creative industries in West Yorkshire generated nearly £2bn GVA in 20-21, and employs around 50,000 people. For every job in the creative and culture sectors, a further 1.9 non-tradeable jobs are created.

~~Our cultural assets and forward thinking have reaped economic benefits, with 2,200 businesses and 25,000 jobs across West Yorkshire within the arts, culture and entertainment sector directly. The sector generated economic output (gross value added / GVA) of £835m in 2018.~~ The strength in creativity and culture has also manifested itself in wider place making: the region boasts world class events and local production supporting growth but equally has a quirkiness that creative industries provide.

In October 2022, the Combined Authority endorsed a Heritage and Sport Framework, which was developed following engagement with Local Authorities, communities, and the culture, creative industries, heritage and sport sector. ~~The vision is currently being reviewed and updated working with key partners and the culture and creative industries committee and this Investment Strategy is based on the current draft framework.~~

This activity sits within a wider context of significant Combined Authority investment into the cultural sector, including £25m into British Library North as part of the 2021 Devolution Deal, to provide cultural, creative, learning and community space, £1.36m investment from the Getting Building Fund to acquisition and remediate the iconic George Hotel in Huddersfield, £600k to refurbish Dewsbury Arcade, creating retail units for creative businesses, and forthcoming investment into the Langthwaite Grange industrial estate, to make new business space available for the creative industries, in the context of the CoSTAR Lab creating a centre of excellence for live virtual production.

Contribution to health outcomes : Creative Industries, Culture, Heritage, and Sport play a crucial role in promoting health and well-being at both individual and community levels. By fostering physical activity, providing outlets for self-expression, encouraging social connections, and promoting a sense of identity and purpose, these sectors can have a positive and lasting impact on health outcomes.

ALIGNMENT WITH WY Plan	HEADLINE CHALLENGES	OUTCOMES TO BE ACHIEVED	WYIS - PRIORITY AREAS FOR INVESTMENT	HOW WE WILL MEASURE SUCCESS	
				Outputs	Results
<p>Mission 2: A happy West Yorkshire – great places and healthy communities</p>	<ul style="list-style-type: none"> Impact of Covid-19: The sector was hit hard by the impact of Covid-19, with closures, high rates of furlough, limited operating opportunities, and exclusion from some forms of Government support. Access to opportunities: equity of access to cultural opportunities and activities is not shared by all communities. More needs to be done to unlock diversity across the sector, including those with protected characteristics and those who face socio-economic barriers to participation. <p>Reducing the productivity gap: West Yorkshire lags behind the UK average for productivity. However, the creative industries out-performs most sectors in terms of productivity, growth, R&D investment and export. Supporting our creative industries sector can stimulate growth.</p>	<p>People:</p> <ul style="list-style-type: none"> Everyone in West Yorkshire can enjoy culture, heritage and sport, and we will reduce barriers due to age, disability, gender reassignment, marriage or civil partnership, pregnancy or maternity, race, religion or belief, sex, sexual orientation, or socio-economic background. Culture, heritage and sport is threaded through the lives of people in West Yorkshire so that it is relevant, enjoyable and supports our sense of well-being. It is shaped, produced and 	<ul style="list-style-type: none"> Support for the Mayor's Creative New Deal Years of Culture (including LEEDS 2023, Kirklees Year of Music 2023, CultureDale 2024, 'Our Year' - Wakefield District 2024, and Bradford UK City of Culture 2025). West Yorkshire Heritage Fund: delivery Continued d of British Library North and development of wider pipeline of heritage schemes to enhance further the vibrant heritage offer. Maximise Creative Business Potential: provide specialist support for creative and cultural industries, and the sport and heritage sector. Align wider business support offer to enable sector to access support to recover from impact of Covid-19. Employment and Skills: embedding creative skills into wider curriculums, developing provision to support a 	<p>People</p> <ul style="list-style-type: none"> The impact and reach of our investments across the region. The number of people engaging with culture, heritage and sport activity (including young people), and whether they reflect the diversity of our communities. Perceptions of our region's culture, 	<p>People</p> <ul style="list-style-type: none"> Increase in number of people engaging with culture, heritage and sport activity (including young people and people from deprived communities), reflecting the diversity of our communities. Positive perceptions of our region's culture, heritage and sport offer.

<ul style="list-style-type: none"> ▪ Joined-up approach to the sector: we need to strengthen collaboration with local cultural businesses and national agencies to support economic growth across the region. <p>Business engagement: some creative businesses find it difficult to see the applicability of more generic support and require more specialist input. We also recognise that freelancers and micro-businesses make up a large proportion of the creative industries workforce and that our interventions must address their needs.</p> <ul style="list-style-type: none"> ▪ Health and Wellbeing: We recognise the opportunity for creative health interventions to increase the health and wellbeing of the people of West Yorkshire, while supporting arts practitioners with portfolio careers. 	<p>participated in by all parts of our population.</p> <ul style="list-style-type: none"> ▪ People in West Yorkshire are proud of their culture, heritage and sport. <p>People in West Yorkshire have the opportunity to access and experience sport and culture. This improved access will enhance the confidence of all our communities and improve everyone's wellbeing. Year of Culture activities (culminating in Bradford City of Culture 2025) are complimentary and collaborative, delivering region-wide impact and legacy, and positioning West Yorkshire as the North's leading cultural destination.</p> <p>Place:</p> <ul style="list-style-type: none"> • People are proud of their communities. • People get involved in local culture, heritage and sport activity. • People enjoy engaging with their historic and rural environment. • We have a thriving cultural tourism sector. • National and international leaders in the creative industries invest in the region. <p>Skills:</p> <ul style="list-style-type: none"> • West Yorkshire people from all backgrounds have the skills, opportunities, connections and confidence to build a sustainable career in these sectors. • There is a development pathway into roles in these sectors. • More people have fair, well-paid work in these sectors. • People move to West Yorkshire to forge a career in these sectors. • Freelancers are networked, know where to find help and resources, and are confident about their futures in West Yorkshire. <p>Business:</p> <ul style="list-style-type: none"> • People in West Yorkshire are confident and supported to found and grow businesses in the creative industries, heritage, and sports sectors. • Creative industries, heritage, and sports sectors view West Yorkshire as a desirable place to locate. 	<p>skilled creative workforce offering young people in particular a route in economic recovery into high quality jobs, whether that be directly in the creative industries, sport and heritage or applying them to elsewhere in the economy.</p> <ul style="list-style-type: none"> ▪ Visitor and Citizen Experience: harnessing a vibrant West Yorkshire cultural offer to drive a confident COVID-19 recovery of our places-visitor economy - creating a strong regional identity promoted globally, regenerating our places and ensuring our citizens can access quality experiences which enhance their lives. • Creative Health: building regional capacity for Creative Health initiatives, to increase health and wellbeing through cultural engagement. • Support for cultural sector workers: ensuring that the sector is inclusive, confident and offers a safe and secure working environment especially for those working at night. • Support for project development costs as required to progress the Investment Priorities proposed above. • Employment and Skills: developing provision to support a skilled and inclusive workforce, offering young people in particular a route into high quality jobs, whether that be directly in the creative industries, sport and heritage sectors, or applying them to elsewhere in the economy. ▪ Continued delivery of British Library North and development of wider pipeline of schemes to enhance further the vibrant heritage offer. ▪ Support for project development costs as required to progress the Investment Priorities proposed above. 	<p>heritage and sport offer.</p> <ul style="list-style-type: none"> ▪ Whether engagement with culture, heritage and sport is improving our health and well-being. <p>Place</p> <ul style="list-style-type: none"> ▪ The number of people engaging with heritage activities and locations across the region, and whether they reflect the diversity of our communities. ▪ The number of volunteers in culture, heritage and sport. ▪ The level of culture, heritage and sport tourism in the region. <p>Skills</p> <ul style="list-style-type: none"> • The number of people working in our creative industries, heritage and sport sectors, and whether they reflect the diversity of our communities. • The increase in the number of people with protected characteristics working in these sectors. • The number of HE graduates taking up work in these sectors. • The number of training places made available for freelancers in these sectors. • Perceptions of freelancers on the sustainability of careers in West Yorkshire <p>Business</p> <ul style="list-style-type: none"> • The level of inward investment into the region from the creative and sport sectors. • The increase in creative industries, heritage and sports sector business growth and sustainability (including start-ups and SMEs). 	<ul style="list-style-type: none"> ▪ Engagement with culture, heritage and sport is improving our health and well-being <p>Place</p> <p>More people, reflect the diversity of our communities, are engaging with heritage activities and locations across the region.</p> <p>Increase in volunteers in culture, heritage and sport.</p> <ul style="list-style-type: none"> ▪ Increase in culture, heritage and sport tourism in the region. <p>Skills</p> <ul style="list-style-type: none"> • Increase in the number of people working in our creative industries, heritage and sport sectors. • Increase in the number of people with protected characteristics working in these sectors. • Increase in HE graduates taking up work in these sectors. • Increase in the number of training places made available for freelancers in these sectors. • Improved perceptions of freelancers on the sustainability of careers in West Yorkshire <p>Business</p> <ul style="list-style-type: none"> • Increased inward investment into the region from
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		<ul style="list-style-type: none"> • Creative industries, heritage, and sports sectors in West Yorkshire nurture talent and create well-paid work. • Each major Year of Culture and/or City of Culture initiative grows audiences, creates jobs, and develops skills across the region, creating a sustainable cultural ecosystem. <p>• Culture is embedded within all place-based work and place planning and is used to deliver higher quality, more connected and sustainable places.</p> <p>• Culture is recognised and developed for its role in supporting the visitor economy.</p> <p>• Cultural and creative businesses and their supply chains are developed and supported to maximise their potential.</p> <p>• There is an increase in employment in culture, sport and arts roles across the region.</p> <p>Cultural activity that promotes clean growth and sustainability is developed and promoted including active travel, walking and cycling alongside programmes that deliver key messages relating to climate change and sustainability.</p>		<ul style="list-style-type: none"> • The level of creative exports from the region including products, services, production and tourism. • The increase in diverse leadership in the creative industries, heritage and sports sectors. <p>• No. people engaging with creative, cultural and sporting activities</p> <p>• No. of people from protected characteristics engaging with creative, cultural and sporting activities</p> <p>• No. businesses supported</p> <p>• No. new businesses established</p> <p>• No. people accessing careers advice</p> <p>• No. people from deprived communities benefiting from support</p> <p>• No. people with protected characteristics benefiting from support</p> <p>• No. empty premises utilised</p> <p>No. schemes promoting access to improved health and wellbeing</p>	<p>the creative and sport sectors.</p> <ul style="list-style-type: none"> • Increase in creative industries, heritage and sports sector business growth and sustainability (including start-ups and SMEs). • Increase in creative exports from the region including products, services, production and tourism. • Increase in diverse leadership in the creative industries, heritage and sports sectors. <p>Increased employment in creative and cultural sectors</p> <p>Increase in jobs created paying at Living Wage</p> <p>Increase in business start-ups</p> <p>Increased visitors to West Yorkshire</p> <p>Enhanced diversity of the workforce</p> <p>Enhanced participation in cultural activities particularly amongst deprived communities</p> <p>Improved productivity</p> <p>Carbon reduction</p> <p>Health / wellbeing impacts?</p>
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6 Identifying projects and programmes

Partners across West Yorkshire have identified, designed and delivered key projects and programmes for many years. The Combined Authority's officers will work with partners to identify opportunities and projects with the highest potential contribution to the Combined Authority's targeted objectives and outcomes.

Programmes / schemes will start to be developed through an ongoing dialogue with the local businesses, third sector and public organisations.

The Combined Authority will ensure stakeholders are informed about the availability of funding and the WYIS objectives, to allow them to identify, develop and co-design project/programme opportunities from an early stage and apply for funding clearly aligned to our investment priorities, as set out below.

As previously stated, there is commitment to fund the most effective delivery to meet objectives, and this means that delivery options will be considered from an early stage. Ultimately, we will strive to progress projects that best meet our objectives.

Other avenues for potential schemes to access funding opportunities could be through either a commissioning process or through open calls with specified deadlines for submissions. Any commissioning or open calls will aim to address specific gaps to help the Combined Authority achieve its overall ambitions;

- The Combined Authority may call for projects to fill gaps within the pipeline and whereby an innovative solution is being sought. Focused Calls will allow for greater innovative approaches to come forward without specifying the outcome, unlike a commissioning process (see below) which is more prescriptive.
- Second, it may commission strategically important projects by specifying desired outcomes and either delivering a project itself or inviting organisations to deliver the outcomes through a commission or procurement. An example could be where we wish to ensure that skills and training opportunities are provided to a certain group most affected by the changes in the economy; we could identify a project directly or invite organisations to present how they would provide that training then select the provider with the best public value proposition.

7 Prioritising and assessing investments

7.1 The Assurance Framework

The Combined Authority's investment process is described within the **Assurance Framework**. The document outlines the steps necessary to secure investment and the arrangements in place to ensure that public money is managed effectively. It explains how the Combined Authority will identify, appraise, and evaluate schemes.

The Assurance Framework, as well as ensuring the necessary systems and processes are in place to manage funding effectively, ensures that necessary practices and standards are implemented to provide the Government, Combined Authority and local partners with assurance that decisions over funding (and the means by which these decisions are implemented) are proper, transparent and deliver value for money.

7.2 Key principles of the investment approach

The key principle is to create a transparent and efficient journey to funding. Only those deliverable projects, with the highest potential contribution to the deliver the Combined Authority's, **agreed in partnership with the five partner councils** investment priorities, will be supported.

The early stage "check and challenge" at the concept stage (Activity 1 of the Assurance Framework), will help to ensure schemes meet the investment priorities. Selection of projects must also be driven by those which support inclusive growth, climate emergency ambitions, drive social value, tackle market failure, maximise value for money and provide different kinds of return to the SIF.

The aim of the Gateway Strategic Assessment undertaken at Activity 1, is to ensure only the projects/programmes which best meet these priorities are further developed and allowed to progress to the next stage and eventually be funded.

Features and principles of the prioritisation methodology and criteria the Combined Authority will use is set out in more detail in **Appendix 3 and 4**.

The key features and principles are:

- **Evidence of contribution to the Investment Priorities** – the assessment will rank and grade the depth of intelligence presented relative to core priorities and the indicator framework.
- **Functional weighting of priorities** – a greater emphasis, at the concept stage, will be put on sequencing of projects that show clear evidence of their contribution, short term and longer term, to our recovery and climate priorities - such as those which will support the economic recovery.
- **Project logic map and logic chain** - robustness and clarity – this should clearly set out why the public sector should intervene.
- **Deliverability** – assessing readiness to deliver, as well as capacity to deliver (internally, externally, supply chain), and to deliver results quickly, and that risks have been considered and appropriate mitigations put in place.

- **Funder of last resort** – this will link to the applicant's logic map to why the public sector should intervene and that all other funding options have been exhausted.

Only schemes which meet the threshold will proceed to the next stage. ~~into the Combined Authority's pipeline~~. Projects at this stage can be rejected or deferred. Projects that do not score highly enough will not progress but will receive formal feedback on their score. This feedback will include steps available to improve the score and the support the Combined Authority is willing to provide in taking those steps, if any to allow schemes to progress at pace, even when they are not fully developed, this may include setting a number conditions to allow a scheme to progress to the next stage. ~~The Combined Authority does not expect any project to be submitted at the concept stage more than twice and reserves the right permanently to exclude a project.~~

Any projects that are subsequently resubmitted by the scheme sponsor, must make clear through the submission how previous comments have been addressed. Projects will be re-considered if it can be demonstrated that key variables/parameters have changed, at the discretion of the Combined Authority.

Combined Authority officers will manage schemes to progress through each of the assurance stages and will be solely responsible for drafting investment reports, based on information provided by the scheme sponsor and contributions by any internal and/or external consultants. This process requires applicants to make readily available all supporting materials to the application and to enable third party diligence where necessary.

The Combined Authority will also seek to be clear in advance about the resources it has available and the time likely to be required to progress a project through its approval process. It is vital for scheme sponsors to understand that on-going dialogue and information exchange with the Combined Authority, its consultants and appraisers will be necessary to reach the end of the diligence process, and that this process may require a significant commitment on the part of the sponsor.

Please refer to Appendix 3 and 4 for further guidance on the early-stage economic case review.

7.3 Funding Agreements - Conditions to Funding

At the point where funding is released, the Combined Authority will enter into a funding agreement with the promoter. Any funding conditions will be specified in the funding agreement and can include but not limited to:

- A funding cap.
- The promoter's Chief Internal Auditor to provide assurance and to certify all expenditure on an annual basis.
- Claw-back provision in place to ensure funding is only to be spent on the specified scheme and that any cost savings achieved on the completed scheme are returned.
- Where projects could trigger a return on investment, they may be subject to overage. A consistent overage mechanism will be applicable where projects receive support through either grant or loan support or on disposal of property or assets.

- The Combined Authority, as the accountable body, will determine when to release funding.
- The Combined Authority may arrange for local audit of schemes to detect any misuse of funds.
- All organisations that receive funding through the Combined Authority are contractually required to acknowledge this, and that of Government in all communications and marketing activity. This includes use of logos on relevant communications materials, inclusion of specified wording in press releases and development of stories and case studies that showcase the impact of schemes.

The Combined Authority will look to recover funding where there has been non-compliance, misrepresentation or under-performance. The Accountable Body arrangements in Appendix 2 set out how concerns are escalated, including taking a legal opinion on the likelihood of recovery.

For the avoidance of doubt, no project is approved for delivery until legal documentation is entered into and complete.

8 Monitoring and Evaluation

As detailed within the Assurance Framework, all schemes are monitored throughout their delivery stages (see Assurance Framework) and progression through the assurance process.

Programmes and schemes funded by the Combined Authority are required to have a monitoring and evaluation plan as part of business case development. These should be produced as part of activity 2 (SOC), refined throughout the business case development and finalised at the end of activity 4 (FBC). In addition, an monitoring plan (formerly benefits realisation plan) is also required as part of business case development.

The outputs from the evaluation and monitoring plans will be used to assess the effectiveness and impact of publicly funded investments and the extent to which schemes are contributing to the overall objectives of the Combined Authority.

An Evaluation Strategy has been adopted by the Combined Authority, which shapes the design and development of project level evaluation activity through its focus on “Logic Models” as the basis for Evaluation (“activity 7” of the Assurance Framework reporting), shaping the information we capture at project closure and introducing more consistency to the learning and insights that we synthesise and communicate. The Evaluation Strategy sets out how logic models should be developed. The Evaluation Strategy is locally owned, managed, and draws on local systems. It sets out the following principles:

- Evaluation planning is an integral part of developing the business case
- The focus of evaluation reflects the business case
- Evaluation efforts are proportional to the intervention’s scale and complexity
- Monitoring and evaluation data are consistent across policy areas
- Evaluation will be undertaken independently of delivery
- Evaluation is a learning process and a key component in policy development
- Evaluation data and findings are disseminated effectively

Building on the principle of proportionality, (i.e., that not everything will be evaluated to the same degree, depending on the scale of the investment and learning opportunities) the Evaluation Strategy also recommends that partnership working takes place to identify opportunities for thematic evaluations, which could be conducted across areas or centrally commissioned.

The monitoring and evaluation undertaken will support the Annual Review of the Investment Strategy and will help inform and shape activities to be supported moving forwards.

Government Gateway Review

Each Mayoral Combined Authority Single Investment Fund is subject to a five yearly Gateway Review by Government to assess progress and decide on the next five-year tranche of funding. The purpose of the Gateway Review is to evaluate the impact of (locally appraised) interventions funded by each Investment Fund on local economic

growth, and the process by which these interventions were agreed and implemented.

Activity funded under the Local Growth Fund (for West Yorkshire Combined Authority this is the West Yorkshire Plus Transport Fund) and Devolution (Gainshare) is currently subject to a Government Gateway Review.

This government requirement on which future funding depends (£30,000,000 per year until 2034/35 and £38,000,000 per year respectively, amounting to £68,000,000 per year) is an important opportunity, aligned closely with our organisational ambition to build our evidence base, to develop learning and insight that informs future policy and practice.

Future Investment Strategies will take this learning forward in to its design to ensure it remains an effective and transparent tool for making investment decisions which will benefit the region.

Appendix 1: SIF Resources

The design of the SIF recognises the different levels of funding flexibility which will need to be taken into consideration in terms of their usage. The funding included in the SIF is as follows:

- **Flexible Funds**
 - £38m per year for 30 years – gainshare (25% capital, 75% revenue)
 - funding available to the Combined Authority through its ability to raise money
 - Some 'unencumbered' capital receipts (such as proceeds from asset sales).

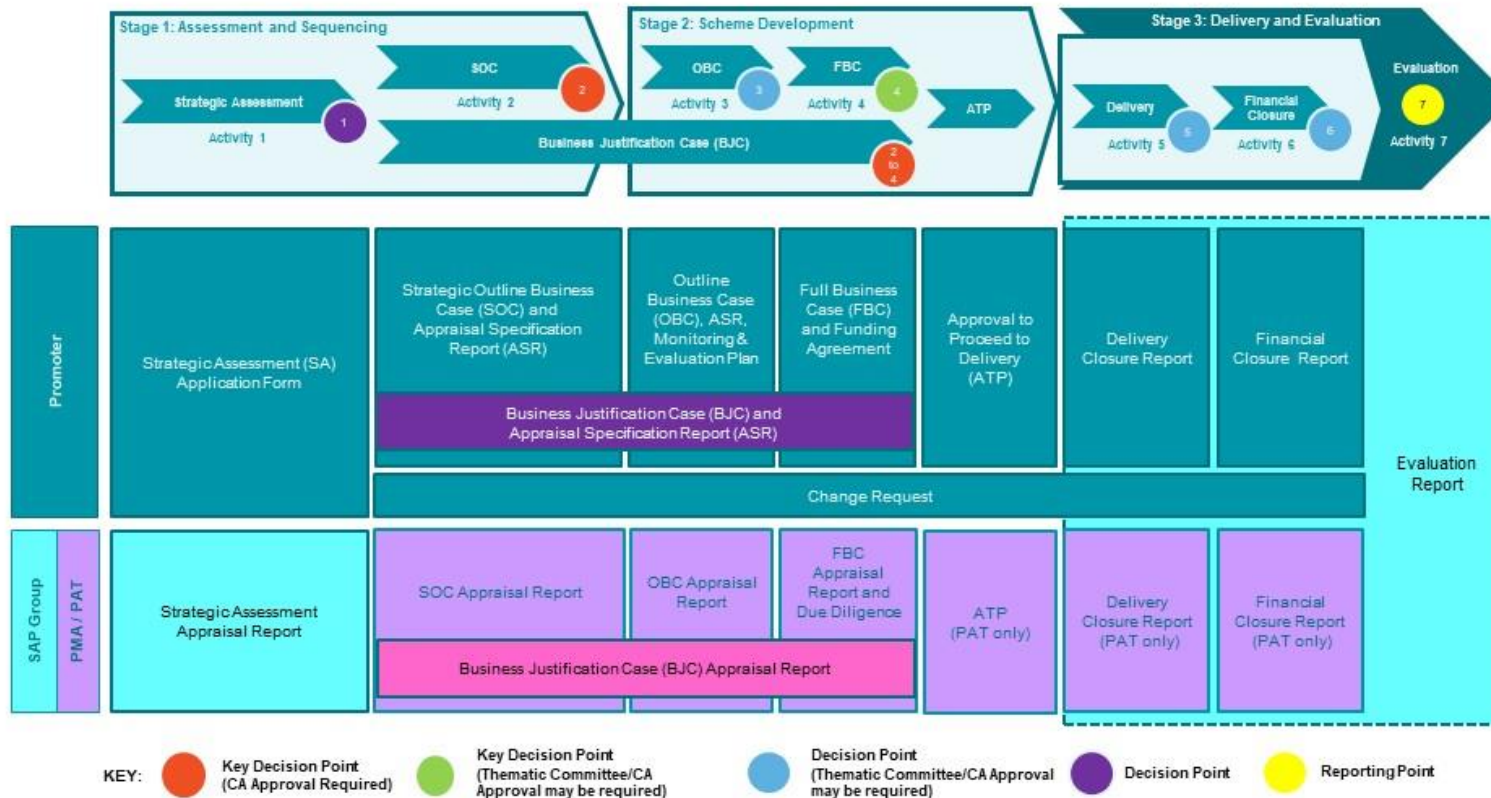
- **Ringfenced for a set purpose - but flexibility in deployment**
 - Brownfield Housing Fund £67m (5 year)
 - Adult Education Budget £42m 2021-22, thereafter £65m per annum
 - £3.2m to develop a pipeline of housing sites
 - £5m Social Housing Decarbonisation Fund (SHDF)
 - Highways/pothole monies (est. £30m)
 - Local Transport Plan (est. £13.1m)
 - Enterprise Zone receipts (est. £2.3m)
 - Intra-City Transport settlement (£7.4m)
 - City Deal Transport Fund £81.8m (4 years)
 - Some capital receipts (including repaid Growing Places Fund) (est. £21m).
 - Future Mayoral precept receipts
 - UK Shared Prosperity Fund (£83m)

- **Ringfenced – for a set purpose and projects are pre-determined.**
 - £317m to invest in public transport, cycling and walking through the Transforming Cities Fund, with local flexibility on delivery
 - £25m for development of a British Library North
 - £75,000 to support the West Yorkshire Local Digital Skills Partnership
 - Transport Fund gainshare (from 21/22 £30m for the next ten years, plus WY+TF Reserve (£38.3m plus annual Transport Levy contrib of est. £5.2m p.a).
 - £830m City Region Sustainable Transport Settlement (CRSTS) funding (over five years from 2022/23 to 2026/27 with £13.9m development revenue funding for the first three years)
 - £24.5m Zero Emissions Bus Regional Areas (ZEBRA)
 - £35m (to date) of Active Travel funding

Future external capital and revenue funding is expected to be added over time.

Appendix 2: West Yorkshire Assurance Framework

Assurance Process



Please Note:

The Assurance Process is flexible and not all programmes and projects need to go through all Decision Points and approvals can be delegated to the thematic committees or Chief Executive

Appendix 3: Prioritisation framework

Once partners are ready to submit a funding application, assessment and prioritisation will be undertaken using a single, simple methodology. The aim of this methodology is to compare projects' contribution to our objectives, and how well they will contribute to the Investment Priorities as described in section 5, identifying the most compelling and robust schemes.

The process is as described in the Assurance Framework. Detailed guidance for completing a funding application is available, along with the application form itself and other supporting documentation. [Access is here](#)

The criteria to be used to undertake the assessment at Activity Stage 1 of the Assurance Process will be:

- **Market failure – this is a pass / fail gateway criterion**
- **Political engagement – this is also a pass / fail gateway criterion**
- **Strategic fit** - greater weight will be given to schemes that ~~have a greater impact over a wider range of~~ demonstrate the greatest contribution to the investment priorities as described in section 5.
- ~~Monetised outputs and value for money – leverage and additionality relative sum of external funding levered and not displaced~~ **Economic efficiency and benefits-** Schemes that deliver at scale practical outputs and outcomes linked to the WYIS priorities will be favoured.
- **Deliverability/risk** – deliverability / risk score is used to prioritise projects that have a clear and credible pathway to delivery, face lower risks and have better mitigations in place.
- **Sequencing** which fully demonstrates the contribution to the most urgent priorities.
- **Addressing the Climate Emergency** – applicants must set out the compatibility of their project with a net zero future for West Yorkshire.
- **Contribution to Inclusive Growth and Equity and Diversity ambitions** – projects must proactively contribute to these agendas. ~~wherever feasible~~.

Each criterion is given a score, which is weighted in the following proportions:

- **Strategic fit** – out of 20 points
- **Economic efficiency and benefits** – out of 15 points
- **Deliverability, risks and their mitigation** – out of 15 points
- **Sequencing** - which fully demonstrates the contribution to the most urgent priorities -- out of 10 points
- **Contribution to Climate Emergency commitment** -- out of 20 points
- **Contribution to Inclusive Growth ambition** – out of 10 points

- **Contribution to Equity and Diversity ambition** - out of 10 points.

Therefore, each project is able to achieve a maximum score of 100 points. The higher the score achieved, the higher the priority assigned to the project.

The Gateway Assessment Matrix at **Appendix 3** – sets out the criteria and evidence requirement.

Schemes which make the strongest contribution to our inclusive growth objectives will be prioritised, through maximising lasting opportunities for local people and engaging sections of our community that are currently less likely to benefit.

Gateway Assessment and Prioritisation process - Activity 1 of the Assurance Framework

As described in the Assurance Framework, programmes / schemes will be assessed on a case-by-case basis by the Strategic Assessment Prioritisation Group (SAP) to determine if they are eligible to proceed using the criteria described above, through an early-stage gateway check and challenge review.

If programmes / schemes are eligible, they will be awarded '*approved development status*' (Decision Point 1) and will then progress to Strategic Outline Case (SOC) as part of the assurance process (Activity 2).

The total prioritisation score for the project is the sum of the weighted scores of the different criteria out of 100. The higher the prioritisation score, the higher priority the project is for investment via SIF.

In summary, schemes will score more highly if they:

- Demonstrate a higher level of strategic fit to the West Yorkshire Investment Priorities and demonstrate a strong and timely impact in terms of the outputs and outcomes specified in the investment strategy.
- Contribute to the key cross-cutting themes of inclusive growth, tackling the climate emergency and supporting equity and diversity.
- Demonstrate deliverability and lower levels of project risk at the initial stage.

Programmes / schemes at this stage will be provided with feedback and can be rejected or deferred until further supporting information is provided. This is carried out by assessing strategic fit against the WYIS. The SAP Group will recommend a Strategic Assessment (SA) decision notification for approval by the Chief Executive (or by an officer under sub-delegated authority from the Chief Executive) (Decision Point 1).

Appendix 4: Gateway Assessment Matrix

Criteria	Weight	Assessment method	Evidence requirement
<p>Market failure / funder of last resort – evidence to show that public funding is required and that other funding options have been exhausted. a clear case to show that public investment is justified in order to address market failure or by exception where there is an opportunity to explore areas, where a market failure may not be evident, but where a return on investment can be generated and/or where innovative investments lead to an opportunity to benefit the region.</p>	N/A	Pass / fail. Proposals that do not meet this criterion do not proceed any further.	<p>Submission demonstrates that there is clear market failure (i.e. proposal provides a suitable focus for public funding) and that other funding sources have been explored.</p> <p>Investment will be made in projects that:</p> <ul style="list-style-type: none"> • Demonstrate a clear strategic case for public investment, for example to address market failure, or provide the enabling infrastructure for growth; and / or: • Represent an investment opportunity for a direct financial return to the Combined Authority on any SIF investment. This is subject to the funding principles set out in section 3.2. • Market failure is defined as a situation where the operation of the market is not expected to provide an economically or socially beneficial outcome to the desired extent, or within an optimal timeframe. Often this occurs when the private sector cannot capture all of the benefits of investment (i.e. when many of the benefits are social / economic rather than financial return). • Where the market is unable to provide the full cost of capital, we will invest in the infrastructure that enables and unlocks the growth we require eg in transport, digital, social and other infrastructure. In other cases, such as investment in residential or commercial property, market failure is very much dependent on the specifics of a given investment. • We may also invest in public goods and public value, where the wider benefits to the people and places of the region are the primary return on investment.
<p>Political Engagement – demonstrate that there has been political engagement around your proposal.</p>	N/A	Pass / fail. Proposals that do not meet this criterion do not proceed any further.	<ul style="list-style-type: none"> • Clear demonstration that the project or proposal and the need which it is addressing have been discussed or debated as part of formal, documented proceedings of a Combined Authority or Local Authority committee, sub-committee or standing panel. • Or show that it has been discussed through other local consultative forums appropriate to the CA governance structure and the governance structure of the constituent local authorities which make up the Combined Authority.

Criteria	Weight	Assessment method	Evidence requirement
<p>Strategic fit – how the project supports the strategic investment priorities of the West Yorkshire Investment Strategy (WYIS) and contributes to delivery of the priority outcomes. For each 5-year period of the WYIS the key outcomes and indicators will be set – factoring in sequencing of investments (priorities and outcomes derived from WY Plan).</p>	20	<p>Project scored in terms of its impact / contribution to WYIS priorities.</p> <p>4 – very high impact 3 – 2 – 1 – very low impact</p> <p>This is a qualitative assessment.</p>	<ul style="list-style-type: none"> • Determining strategic fit is about the extent to which the intervention/project best addresses the strategic investment priorities of the WYIS. The application must indicate which priorities (can be one or more) it will contribute to and how it will contribute to them. • A logic model showing how the project activities and outputs contribute to strategic priorities and outcomes of the WYIS is required. • Section 5 sets out our strategic investment priorities. The submission should be clear how the strategic investment priorities will be addressed. <i>Projects which do not credibly demonstrate that they will address one or more of the strategic investment priorities will be rejected.</i> • Rigour of the logic model should be demonstrated with reference to evaluation / success of past projects. It should be as specific as possible and cite facts rather than rely on generalities. • The application must also demonstrate how it will align with and complement existing interventions.
<p>Economic efficiency and benefits – prioritisation of projects that deliver at scale practical outputs and benefits-outcomes linked to key-outcomes set out in the WYIS priorities.</p>	15	<p>Assessed on a four-point scale relative to an agreed benchmark:</p> <p>4 – Strong and compelling evidence of scheme benefits 3 – 2 – 1 – No evidence of scheme benefits.</p>	<ul style="list-style-type: none"> • Summary of the type and quantity of short, medium, and long-term outputs, outcomes/ impacts that the project will deliver based on the project's logic model. • Calculation method / basis for the outputs and outcomes to demonstrate that they are achievable. • Estimated total project cost, funding requested and sources / value of any additional funding. • Financial profile template. • Assessment of the likely range of unit costs associated with the anticipated outputs. • As part of the submission, the project sponsor will describe the amount of leverage – schemes which achieve greater leverage, and so amplify the impact of the CA's investment will be prioritised.

Criteria	Weight	Assessment method	Evidence requirement
<p>Deliverability / risk – prioritise projects that demonstrate that they are deliverable, are lower risk and have mitigation in place.</p>	15	<p>Assessed on a four-point scale reflecting degree of risk associated with the project:</p> <p>4 – very low risk 3 – 2 – 1 – high risk</p> <p>This is a qualitative assessment.</p>	<ul style="list-style-type: none"> • Project plan; risk register; resources available. • Assessment will be undertaken to assess whether a project is realistically deliverable within the proposed timeframe. Track record and past experience may form part of the evidence checks. • The assessment includes checking that mitigating steps are planned and set out where identified. This is particularly important in relation to the proposed project management / delivery team and to check it is adequately resourced. • Consideration should be given to how deliverability failure could manifest itself and what would the implications be? (in terms of time and cost).
<p>Sequencing – demonstrates contribution to most urgent priorities.</p>	10	<p>Impact of proposal on urgent priorities – addressing cost of living / doing business crisis and tackling climate emergency:</p> <p>4 – very high impact 3 – 2 – 1 – very low impact</p> <p>This is a qualitative assessment.</p>	<p>The applicant should set out how their proposed scheme will contribute to the most urgent priorities. Currently, these are the cost of living / cost of doing business crisis and tackling the climate emergency.</p>

Criteria	Weight	Assessment method	Evidence requirement								
<p>Climate emergency – demonstrates compatibility with West Yorkshire’s Carbon Emissions Reduction Pathways (CERP)</p>	20	<p>Compatibility with CERP:</p> <p>4 -Fully compatible – project may be prioritised and/or further strengthened to maximise benefits at design stage</p> <p>3- Conditional – opportunities to enhance positive outcomes/mitigate negative outcomes to be considered at design phase</p> <p>2-At risk - carbon impacts to be looked at in more detail (e.g. as part of later stages in the appraisal process); requirement to consider mitigation of negative outcomes as part of design stage</p> <p>1-Incompatible with net zero commitment</p> <p>The assessment will be carried out with the Combined Authority’s carbon impact assessment tool.</p>	<ul style="list-style-type: none"> West Yorkshire Combined Authority has developed a carbon impact assessment tool to ensure decision making on investments takes into consideration the carbon impacts of those investments and their alignment to West Yorkshire’s net-zero target The tool is used to examine the compatibility of different types of scheme investments with West Yorkshire’s Carbon Emissions Reduction Pathways (CERP) and is intended to make the process more systematic and consistent. The tool involves a process of self-assessment by the project promoter, based on a review of GHG sources associated with the scheme type and completion of a strategic assessment checklist. The results of the process provide the basis for the project’s score against this criterion. 								
<p>Inclusive Growth – demonstrates that a proactive approach to inclusion is integral to project.</p>	10	<p>Impact of proposal on fostering inclusive growth:</p> <p>4 – very high impact</p> <p>3 –</p> <p>2 –</p> <p>1 – very low impact</p> <p>This is a structured qualitative assessment.</p>	<p>Inclusive growth element cannot be a bolt-on and project must demonstrate an integrated, proactive and targeted approach to engaging with and bringing benefit to disadvantaged groups (outreach, tailored support etc).</p> <p>In support of this assessment evidence will be required of how the project will specifically address the following inclusive growth themes</p> <table border="1" data-bbox="1173 1091 1601 1404"> <tr><td>Health</td></tr> <tr><td>Jobs</td></tr> <tr><td>Mobility</td></tr> <tr><td>Income</td></tr> <tr><td>Fuel poverty</td></tr> <tr><td>Housing</td></tr> <tr><td>Education</td></tr> <tr><td>Crime</td></tr> </table>	Health	Jobs	Mobility	Income	Fuel poverty	Housing	Education	Crime
Health											
Jobs											
Mobility											
Income											
Fuel poverty											
Housing											
Education											
Crime											

Criteria	Weight	Assessment method	Evidence requirement
Tackling Inequalities and supporting Diversity – demonstrates that project proactively addresses the needs of under-represented groups.	10	Impact of proposal on tackling inequalities and supporting diversity: 4 – very high impact 3 – 2 – 1 – very low impact This is a structured qualitative assessment	<ul style="list-style-type: none"> Wherever possible schemes should be shaped around the needs of under-represented groups as a means of directly tackling social and economic disadvantage. The application must demonstrate that the impact of any proposal has been considered in relation to groups of people with Protected Characteristics. Projects which demonstrate a positive impact will receive a higher score. Promoters are encouraged to provide an outline EIA alongside their Strategic Assessment application, although this is not a formal requirement at this stage Must provide a Stage 1 equality impact assessment in support of their application using the Combined Authority's template.
Total	100		

~~Any project scoring less than 60 overall would not be accepted onto the pipeline; those scoring 60 or more would progress and would be ranked according to their overall score.~~

Only schemes scoring 60 or more overall will be awarded approved development status.

It should be noted that acceptance onto the pipeline does not guarantee funding, this will be determined by the financial strategy and the resources available.

Appendix 5: Investments made to date through the West Yorkshire Investment Strategy

Project Name	Start Date	Primary Funding Programme	Funding Awarded
Active Travel - Public Rights of Way - Bradford	02/09/2022	City Region Sustainable Transport Settlement	£178,020.00
Active Travel - Public Rights of Way - Calderdale	02/09/2022	City Region Sustainable Transport Settlement	£239,940.00
Active Travel - Public Rights of Way - Kirklees	02/09/2022	City Region Sustainable Transport Settlement	£195,220.00
Active Travel - Public Rights of Way - Leeds	02/09/2022	City Region Sustainable Transport Settlement	£152,220.00
Active Travel - Public Rights of Way - Wakefield	02/09/2022	City Region Sustainable Transport Settlement	£94,600.00
Active Travel Tranche 3 - A660 Otley Road	04/05/2022	Active Travel	£470,000.00
Active Travel Tranche 3 - A660 Otley Road (Combined Authority)	04/05/2022	Active Travel	£139,430.00
Active Travel Tranche 3 - ATN - Bradford	04/05/2022	Active Travel	£525,000.00
Active Travel Tranche 3 - ATN - Bradford (Combined Authority)	04/05/2022	Active Travel	£15,300.00
Active Travel Tranche 3 - ATN - Calderdale	04/05/2022	Active Travel	£475,000.00
Active Travel Tranche 3 - ATN - Calderdale (Combined Authority)	04/05/2022	Active Travel	£13,840.00
Active Travel Tranche 3 - Darley Street (Bradford City Centre)	04/05/2022	Active Travel	£600,000.00
Active Travel Tranche 3 - Darley Street (Bradford City Centre) (Combined Authority)	04/05/2022	Active Travel	£17,480.00
Active Travel Tranche 3 - Programme (Combined Authority)	04/05/2022	Active Travel	£196,250.00
Active Travel Tranche 3 - School Streets - Bradford	04/05/2022	Active Travel	£70,000.00
Active Travel Tranche 3 - School Streets - Calderdale	04/05/2022	Active Travel	£70,000.00
Active Travel Tranche 3 - School Streets - Combined Authority	01/04/2021	Active Travel	£10,200.00
Active Travel Tranche 3 - School Streets - Kirklees	04/05/2022	Active Travel	£70,000.00
Active Travel Tranche 3 - School Streets - Leeds	01/04/2021	Active Travel	£70,000.00
Active Travel Tranche 3 - School Streets - Wakefield	01/04/2021	Active Travel	£70,000.00
Active Travel Tranche 4 - Programme (Combined Authority)	10/03/2023	Active Travel	£0.00
BCPC - A61(N) Scott Hall Road Bus Lane (83)	28/09/2022	(blank)	£0.00
BCPC - A62 - A644 Bus Enhancements (35)	29/09/2022	City Region Sustainable Transport Settlement	£150,000.00
BCPC - Beckett Street (36)	28/09/2022	City Region Sustainable Transport Settlement	£0.00
BCPC - Bradford Bus Hotspots (87)	29/09/2022	City Region Sustainable Transport Settlement	£0.00
BCPC - Calderdale Bus Hotspots and Enforcement (33)	28/09/2022	City Region Sustainable Transport Settlement	£0.00
BCPC - Connecting North East Calderdale (34)	28/09/2022	City Region Sustainable Transport Settlement	£1,560,000.00
BCPC - Elland Road - Churwell Hill (88)	29/09/2022	City Region Sustainable Transport Settlement	£0.00
BCPC - Heath Common to Knottingley Bus Priority Package (39)	28/09/2022	City Region Sustainable Transport Settlement	£100,000.00
BCPC - Horbury and Ossett to Wakefield BPP (40)	28/09/2022	City Region Sustainable Transport Settlement	£90,000.00
BCPC - Kings Road Sustainable Transport Corridor (82)	29/09/2022	City Region Sustainable Transport Settlement	£250,000.00
BCPC - LCC Bus Priority & Active Travel Bus Priority (37a)	28/09/2022	City Region Sustainable Transport Settlement	£1,013,000.00
BCPC - LCC Bus Priority Active Travel Cycle Loops (37b)	16/11/2022	City Region Sustainable Transport Settlement	£100,000.00
BCPC - North Wakefield Bus Priority Package (86)	28/09/2022	City Region Sustainable Transport Settlement	£75,000.00
BCPC - South Wakefield Bus Priority Package (85)	28/09/2022	City Region Sustainable Transport Settlement	£50,000.00
BCPC - Thirsk Row - King Street Bus Gate (89)	29/09/2022	City Region Sustainable Transport Settlement	£1,500,000.00
BCPC - Wakefield Road Sustainable Transport Corridor (32)	29/09/2022	City Region Sustainable Transport Settlement	£358,128.00
BCPC - Woodhouse Lane Gateway (84)	28/09/2022	City Region Sustainable Transport Settlement	£100,000.00
Better Homes Hub (BHH)	05/01/2023	Gainshare Revenue	£718,293.00
Better Neighbourhoods	21/12/2022	Gainshare Revenue	£2,060,000.00
Better Neighbourhoods - Bradford	19/05/2023	Gainshare Revenue	£397,324.00
Better Neighbourhoods - Kirklees	19/05/2023	Gainshare Revenue	£310,950.00
Better Places - A639 Park Road - Pontefract (38)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Better Places - A660 Bus Priority and Cycle Corridor (50)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Better Places - Dalton Deighton Active Travel Route (48)	06/12/2022	City Region Sustainable Transport Settlement	£150,000.00

Project Name	Start Date	Primary Funding Programme	Funding Awarded
BHF Armley Tower Works	31/10/2022	Brownfield Housing Fund	£932,775.00
BHF Bailiff Bridge	09/06/2022	Brownfield Housing Fund	£0.00
BHF Brownfield Housing Fund - PAN Charges	13/04/2022	Brownfield Housing Fund	£0.00
BHF Canal 30	04/10/2022	Brownfield Housing Fund	£1,600,000.00
BHF Crag Road Phases 2 and 3 - Bradford	25/10/2021	Brownfield Housing Fund	£0.00
BHF Crosland (West Hudds Gateway)	28/01/2022	Brownfield Housing Fund	£0.00
BHF Galem House	04/10/2022	Brownfield Housing Fund	£1,200,000.00
BHF Kirkgate Gateway - Wakefield	28/01/2022	Brownfield Housing Fund	£0.00
BHF Leeds East (Copperfields)	01/04/2022	Brownfield Housing Fund	£100,000.00
BHF Leeds Kirkstall Road Residential Development	16/06/2022	Brownfield Housing Fund	£0.00
BHF Liversedge (RM Grylls)	28/01/2022	Brownfield Housing Fund	£0.00
BHF North Halifax (Transforming North Halifax)	28/01/2022	Brownfield Housing Fund	£0.00
BHF Railway Street	09/08/2022	Brownfield Housing Fund	£1,500,000.00
BHF St Cecilia Street	29/09/2022	Brownfield Housing Fund	£0.00
Bradford Literary Festival	24/03/2022	Gainshare Revenue	£250,000.00
British Library North – Programme Management	10/05/2022	No Programme	£350,000.00
Building on AdVenture	03/04/2023	Gainshare Revenue	£5,000,000.00
Bus - UTM and Passenger Information Interface	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00
Bus Delivery - Bus Delivery Monitoring and Evaluation (Combined Authority)	22/04/2022	Leeds Public Transport Investment Fund (LPTIP)	£155,755.00
Bus Delivery - Transport Hubs and Connecting Communities - Phase 3	12/04/2021	Leeds Public Transport Investment Fund (LPTIP)	£0.00
Bus Franchising Assessment	25/10/2021	Gainshare Revenue	£1,000,000.00
Bus Service Improvement Plan	01/04/2022	Funding Programmes	£0.00
Bus Station Solar (BSS)	20/12/2022	Gainshare Revenue	£476,203.00
Bus Stop Improvements (3a)	13/03/2023	Levelling Up Fund	£0.00
Business Productivity Programme	01/04/2021	Gainshare Revenue	£4,500,000.00
Business Sustainability Package	04/11/2022	Gainshare Revenue	£10,596,934.00
Business to Business Sales - Travel Plan Network Team	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00
Business to Customer Sales and Marketing - Behaviour Change	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00
Business West Yorkshire	11/07/2022	Gainshare Revenue	£0.00
City Region Sustainable Transport Settlement	01/04/2022	Funding Programmes	£0.00
City Region Sustainable Transport Settlement - PAN charges	24/08/2022	City Region Sustainable Transport Settlement	£148,038.00
City Region Sustainable Transport Settlement Capacity Fund	03/03/2022	No Programme	£5,756,411.00
CityConnect Phase 3 Cooper Bridge (Combined Authority)	14/02/2022	Transport Fund	£0.00
Clean Bus Technology Fund	07/07/2021	Funding Programmes	£0.00
Combined Services and Assets Database (CoSa) Replacement	21/07/2022	City Region Sustainable Transport Settlement	£50,000.00
Corridor Improvement Programme - Leeds - A660 Headingley Hills (Combined Authority)	01/05/2021	Transport Fund	£0.00
CRSTS - Inflation	10/03/2023	City Region Sustainable Transport Settlement	£0.00
CRSTS - Risk and Contingency	10/03/2023	City Region Sustainable Transport Settlement	£0.00
CRSTS - TCF Programme	07/10/2022	City Region Sustainable Transport Settlement	£90,050,597.00
CRSTS Behaviour Change	24/03/2022	City Region Sustainable Transport Settlement	£10,541,265.00
CRSTS Communications	07/10/2022	City Region Sustainable Transport Settlement	£7,400,000.00
CRSTS Jacobs - Highways SOC Costs	28/09/2022	City Region Sustainable Transport Settlement	£100,000.00
CRSTS Monitoring and Evaluation	07/10/2022	City Region Sustainable Transport Settlement	£5,011,395.00
CRSTS Programme Management	11/08/2022	City Region Sustainable Transport Settlement	£6,312,500.00
Culturedale Calderdales Year of Culture 2024	03/04/2023	Gainshare Revenue	£0.00
Cycle City Ambition Grant	07/07/2021	Funding Programmes	£0.00
Cycle Safety	07/07/2021	Funding Programmes	£0.00

Project Name	Start Date	Primary Funding Programme	Funding Awarded
Digital Enterprise	01/07/2023	UK Shared Prosperity Fund (UKSPF)	£0.00
Emergency Active Travel Fund	12/04/2022	Active Travel	£2,513,000.00
Employment West Yorkshire	15/07/2022	Gainshare Revenue	£12,000,000.00
Energy Price Crisis Emergency Business Grants Programme (EPC)	21/10/2022	Gainshare Revenue	£1,100,000.00
Enhanced Safer Travel Partnership with West Yorkshire Police	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00
Fair Work Charter	01/04/2021	Gainshare Revenue	£600,000.00
GBF Enterprise Zones Expansions - Wakefield Langthwaite	27/05/2021	Getting Building Fund	£155,000.00
GBF Getting Building Fund - PAN charges	13/04/2022	Getting Building Fund	£971,000.00
GBF Leeds Liverpool Canal Towpath and Cycleway (Combined Authority)	30/04/2021	Getting Building Fund	£5,000.00
GBF Programme Development (over-programming)	15/04/2021	Getting Building Fund	£455,000.00
GBF Project Development	15/04/2021	Getting Building Fund	£0.00
GPF West Yorkshire Business Accelerator LP	10/06/2021	Growing Places Fund	£0.00
GR – Gainshare Capacity	08/03/2022	Gainshare Revenue	£11,400,000.00
Green Jobs Taskforce and Gateway	07/07/2021	Gainshare Revenue	£500,000.00
Greener Together	08/03/2022	Gainshare Revenue	£306,604.00
Growing Places Fund	12/10/2021	Funding Programmes	£0.00
Highways Asset Management - Bradford	11/07/2022	City Region Sustainable Transport Settlement	£13,124,000.00
Highways Asset Management - Calderdale	11/07/2022	City Region Sustainable Transport Settlement	£8,350,000.00
Highways Asset Management - Kirklees	11/07/2022	City Region Sustainable Transport Settlement	£12,938,000.00
Highways Asset Management - Leeds	11/07/2022	City Region Sustainable Transport Settlement	£18,456,000.00
Highways Asset Management - Wakefield	11/07/2022	City Region Sustainable Transport Settlement	£9,032,000.00
Highways Asset Management Documentation Library	11/11/2022	City Region Sustainable Transport Settlement	£0.00
Housing Pipeline Revenue Fund	27/04/2021	No Programme	£0.00
Inclusivity Champion and Inclusive Growth Pipeline	20/01/2022	Gainshare Revenue	£175,000.00
Integration Package - Car Club Network Electrification (44)	06/12/2022	City Region Sustainable Transport Settlement	£50,000.00
Integration Package - Demand Responsive Travel (DRT) (44)	24/11/2022	City Region Sustainable Transport Settlement	£0.00
Integration Package - Integrated Information (44)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Integration Package - Integrated Ticketing and Payment (44)	24/11/2022	City Region Sustainable Transport Settlement	£0.00
Internal Capacity - Bus Priority and Safety	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00
Internal Capacity - Clear and Simple Fares	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00
Internal Capacity - New and Improved Services	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00
Kirklees Year of Music 2023	21/03/2022	Gainshare Revenue	£850,000.00
Land Release Fund	07/07/2021	Funding Programmes	£82,125.00
Large Bus Station Improvements (3c)	13/03/2023	Levelling Up Fund	£0.00
LBA Connectivity Package (Combined Authority)	28/03/2022	Transport Fund	£0.00
Leeds 2023 - Working with Women of the World (WoW Barn)	21/03/2022	Gainshare Revenue	£1,500,000.00
Leeds City Centre Network and Interchange Package - Boar Lane	11/05/2022	Transport Fund	£0.00
Leeds Flood Alleviation Step 2	02/03/2023	No Programme	£12,565,000.00
Levelling Up - Bus Enhancement Package	28/03/2023	Levelling Up Fund	£0.00
Local Sustainable Transport Fund	07/07/2021	Funding Programmes	£0.00
Local Transport Capital	07/07/2021	Funding Programmes	£0.00
Mass Transit Development and Delivery Programme (53)	25/10/2022	City Region Sustainable Transport Settlement	£31,887,500.00
Mayoral SME Graduate Programme	21/11/2022	Gainshare Revenue	£0.00
Mayors Cost of Living Emergency Fund	03/10/2022	Gainshare Revenue	£3,000,000.00
Mayors Fares (Fares Reduction and Simplification)	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00
Mobility Hubs (Phase 2)	30/09/2022	City Region Sustainable Transport Settlement	£50,000.00
Network Enhancements (New and Improved Services)	05/05/2023	Bus Service Improvement Plan (BSIP)	£0.00

Project Name	Start Date	Primary Funding Programme	Funding Awarded
Network Management Renewals and Enhancements - Bradford	24/08/2022	City Region Sustainable Transport Settlement	£1,475,000.00
Network Management Renewals and Enhancements - Calderdale	02/09/2022	City Region Sustainable Transport Settlement	£280,000.00
Network Management Renewals and Enhancements - Kirklees	02/09/2022	City Region Sustainable Transport Settlement	£1,006,250.00
Network Management Renewals and Enhancements - Leeds	02/09/2022	City Region Sustainable Transport Settlement	£1,657,500.00
Network Management Renewals and Enhancements - Wakefield	02/09/2022	City Region Sustainable Transport Settlement	£875,000.00
Network Management Renewals and Enhancements Documentation Library	11/11/2022	City Region Sustainable Transport Settlement	£0.00
New Stations Fund	07/07/2021	Funding Programmes	£0.00
NFM Landscapes for Water	01/03/2023	Gainshare Revenue	£0.00
NFM Wortley Beck Renaturalisation	14/03/2023	Gainshare Revenue	£0.00
NFM Wyke Beck Culvert Bypass	06/02/2023	Gainshare Revenue	£82,000.00
NSF - Thorpe Park Station	01/04/2021	DfT New Station Fund	£7,000,000.00
NSF - White Rose Station	01/04/2021	DfT New Station Fund	£5,000,000.00
Project Marigold	01/04/2021	No Programme	£0.00
Rail Accessibility - Large Scale Station Improvements (41)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Rail Accessibility - Leeds Station Platform Extensions (52)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Rail Accessibility - Small Scale Station Improvements (41)	06/12/2022	City Region Sustainable Transport Settlement	£245,000.00
Regional Pilot Decarbonisation - Kirklees EV Programme (42)	06/12/2022	City Region Sustainable Transport Settlement	£110,000.00
Safer Roads - Bradford	11/07/2022	City Region Sustainable Transport Settlement	£1,448,750.00
Safer Roads - Calderdale	11/07/2022	City Region Sustainable Transport Settlement	£557,500.00
Safer Roads - Kirklees	11/07/2022	City Region Sustainable Transport Settlement	£1,168,750.00
Safer Roads - Leeds	11/07/2022	City Region Sustainable Transport Settlement	£2,152,500.00
Safer Roads - Wakefield	11/07/2022	City Region Sustainable Transport Settlement	£922,500.00
Safer Roads Documentation Library	11/11/2022	City Region Sustainable Transport Settlement	£0.00
SHDF - Accent	26/04/2022	Social Housing Decarbonisation Programme	£339,451.00
SHDF - Connect Housing Association	26/04/2022	Social Housing Decarbonisation Programme	£410,615.00
SHDF - Horton Housing	26/04/2022	Social Housing Decarbonisation Programme	£114,933.00
SHDF - Incommunities	26/04/2022	Social Housing Decarbonisation Programme	£1,310,574.00
SHDF - Kirklees Council	26/04/2022	Social Housing Decarbonisation Programme	£263,234.52
SHDF - Programme Management	16/08/2022	Social Housing Decarbonisation Programme	£43,038.00
SHDF - Stonewater	26/04/2022	Social Housing Decarbonisation Programme	£383,786.00
SHDF - Together	26/04/2022	Social Housing Decarbonisation Programme	£774,650.00
SHDF - Wakefield District Housing	26/04/2022	Social Housing Decarbonisation Programme	£972,333.00
SHDF - Yorkshire Housing	26/04/2022	Social Housing Decarbonisation Programme	£193,392.00
SHDF Booster - Accent	13/01/2023	Gainshare Revenue	£186,535.00
SHDF Booster - Chartford (Horton Housing)	13/01/2023	Gainshare Revenue	£154,000.00
SHDF Booster - Connect	13/01/2023	Gainshare Revenue	£308,000.00
SHDF Booster - Incommunities	13/01/2023	Gainshare Revenue	£1,084,230.00
SHDF Booster - Kirklees	13/01/2023	Gainshare Revenue	£280,000.00
SHDF Booster - Programme Management	06/02/2023	Gainshare Revenue	£397,639.00
SHDF Booster - Together	13/01/2023	Gainshare Revenue	£1,700,545.00
SHDF Booster - WDH	13/01/2023	Gainshare Revenue	£847,000.00
SHDF Booster - Yorkshire Housing	13/01/2023	Gainshare Revenue	£238,000.00
SHDF Social Housing Decarbonisation Fund - PAN Charges	11/04/2023	Social Housing Decarbonisation Programme	£199,356.00
Skills Bootcamps	07/03/2022	DFE Skills Bootcamps	£0.00
Skills Connect	04/05/2022	DFE Skills Bootcamps	£0.00
Small Centres Bus Station Improvements (3b)	13/03/2023	Levelling Up Fund	£0.00
Social Housing Decarbonisation Fund	08/11/2021	Funding Programmes	£0.00

Project Name	Start Date	Primary Funding Programme	Funding Awarded
Steeton and Silsden Cycling and Walking Improvements	09/08/2022	City Region Sustainable Transport Settlement	£0.00
Supporting Local Business Pledge Development Programme	13/01/2023	Gainshare Revenue	£500,000.00
Sustainable Transport - Bradford Interchange Bus Refurb (56)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Sustainable Transport - Bus Infrastructure (SAEP) (58)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Sustainable Transport - Bus Shelters Refurbishment (57)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Sustainable Transport - Bus Station Refurbishment (59)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Sustainable Transport - Halifax Streets for People (30)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Sustainable Transport - Highway Works (SAEP) (58)	24/11/2022	City Region Sustainable Transport Settlement	£0.00
Sustainable Transport - Kirklees Speed Limit Review (43)	06/12/2022	City Region Sustainable Transport Settlement	£25,000.00
Sustainable Transport - Leeds Healthier Streets (31)	06/12/2022	City Region Sustainable Transport Settlement	£210,000.00
Sustainable Transport - Wakefield City LCWIP1 extension (49)	06/12/2022	(blank)	£0.00
Sustainable Transport - WY Places - Bradford (47)	06/12/2022	City Region Sustainable Transport Settlement	£40,000.00
Sustainable Transport - WY Places - Calderdale (47)	06/12/2022	City Region Sustainable Transport Settlement	£40,000.00
Sustainable Transport - WY Places - Kirklees (47)	06/12/2022	City Region Sustainable Transport Settlement	£40,000.00
Sustainable Transport - WY Places - Wakefield (47)	06/12/2022	City Region Sustainable Transport Settlement	£40,000.00
TCF - Dewsbury Bus Station (Kirklees)	02/06/2023	Transforming Cities Fund (TCF)	£33,825.00
TCF - Leeds City Bikes	13/05/2021	Transforming Cities Fund (TCF)	£2,000,000.00
TCF - Risk - Contingency - Inflation	30/09/2021	Transforming Cities Fund (TCF)	£1,020,863.00
TCF - Zero Emission Bus Regional Area	12/10/2021	Transforming Cities Fund (TCF)	£50,000.00
Training (Test Project)	01/01/2022	No Programme	£250,000.00
Transformational - Wakefield Transport Model	09/03/2022	Transport Fund	£0.00
Transformational - West Yorkshire Strategic Transport Model	28/01/2022	Transport Fund	£0.00
Transforming Cities Fund - PAN charges	24/03/2022	Transforming Cities Fund (TCF)	£3,931,695.00
Transforming Cities Fund - PAN Charges - York and North Yorks	29/01/2023	Transforming Cities Fund (TCF)	£454,534.00
Transport Fund	13/01/2022	Funding Programmes	£0.00
Wakefield Our Year of Culture 24	01/09/2023	Gainshare Revenue	£0.00
West Yorkshire Climate and Environment Plan - Wave 1	01/04/2023	Gainshare Revenue	£1,788,185.00
West Yorkshire Innovation Support Programme	01/04/2023	Gainshare Revenue	£5,550,376.00
West Yorkshire Integrated UTMC (Phase A) - Bradford Monitoring and Claim Entry (Combined Authority)	19/04/2021	Transport Fund	£0.00
West Yorkshire Plus Transport Fund - PAN charges	22/03/2022	Transport Fund	£0.00
West Yorkshire UK Shared Prosperity Fund Local Authority Hyper local delivery	01/10/2022	UK Shared Prosperity Fund (UKSPF)	£0.00
Wheldon Road Pedestrian and Cycle Bridge (29)	16/11/2022	City Region Sustainable Transport Settlement	£577,473.00
York - Programme	13/01/2022	Transport Fund	£0.00
York Central Access (Homes England)	27/04/2022	Transport Fund	£20,269,110.00
York Outer Ring Road Dualling - A19 to A64 Little Hopgrove - MRN	01/04/2021	No Programme	£0.00
ZEBRA - Zero Emission Bus Regional Area	07/03/2022	Zero Emissions Bus Regional Area	£1,940,994.00
ZEBRA (Zero Emission Regional Area) - Arriva	25/10/2022	Zero Emissions Bus Regional Area	£9,153,750.00
ZEBRA (Zero Emission Regional Area) - First Bus	25/10/2022	Zero Emissions Bus Regional Area	£6,891,403.00
ZEBRA (Zero Emission Regional Area) - Transdev	25/10/2022	Zero Emissions Bus Regional Area	£6,579,024.00
Zero Emission Buses - Community Transport Vehicles (60)	06/12/2022	City Region Sustainable Transport Settlement	£0.00
Zero Emission Buses (51)	24/11/2022	City Region Sustainable Transport Settlement	£0.00
(blank)	(blank)	(blank)	£1,430,137,737.95
Grand Total			£1,833,458,328.47